## SECTION - A (Compulsory)

I. Choose the correct alternative.
$[15 \times 2=30]$
(i) The IRR of a project is $\mathbf{1 0 \%}$. If the annual cash flow after tax is $₹ 1, \mathbf{3 0 , 0 0 0}$ and project duration is 4 years, whatis the initial investment in the project?
(a) ₹ $4,10,000$
(b) ₹ $4,12,100$
(c) ₹ $3,90,000$
(d) ₹ $\mathbf{4 , 0 5 , 0 0 0}$
(ii) Which of the following is/are not true regarding the risk adjusted investment appraisal techniques?
i. In the certainty equivalent method, if there is high degree of correlation between the cashflows for the entire project life the certainty equivalent coefficient is taken as one for all the years.
ii. In sensitivity analysis, the impact of the changes in one or more variables on the criterion of merit isstudied.
iii. Simulation does not produce an optimal solution but the user of the technique has to generate all possible combinations of conditions and constraints to choose the optimal solution.
(a) Only (ii) above.
(b) Only (iii) above.
(c) Both (i) and (ii) above
(d) Both (i) and (iii) above
(iii) Given, expected value of profit without perfect information $=\boldsymbol{₹} 1,600$ and expected value of perfect information $=₹ 300$, then expected value of profit with perfect information will be
$\qquad$ .
(a) ₹ 1,300
(b) $₹ 1,900$
(c) ₹950
(d) None of the above
(iv) The type of lease that includes a third party, a lender, is called as which of the following?
(a) Sale and lease back
(b) Leveraged Lease
(c) Direct leasing arrangement
(d) Operating lease
(v) The current price is ₹ 100 , the required rate of return is $\mathbf{2 0 \%}$ and the dividend paid ₹ 3.00 on a share of 10 face value. What is the expected growth rate?
(a) $15 \%$
(b) $16 \%$

## STRATEGIC FINANCIAL MANAGEMENT

(c) $18 \%$
(d) $17 \%$
(vi) In the bull market
(a) The stock prices are increasing
(b) Each peak is higher than the previous peak
(c) Each bottom is higher than the previous bottom
(d) Both (b) and (c)
(vii) Mr. $\mathbf{X}$ expects $\mathbf{2 0 \%}$ return from his investment. The dividend fromthe stock is ₹ $\mathbf{2} .0$ and the present price is $\mathbf{₹} 50$. What should be the future price of the stock?
(a) ₹56.39
(b) ₹ 58.00
(c) ₹ 60.00
(d) ₹ 62.30
(viii) Yield to maturity is same as
(a) NPV
(b) IRR
(c) Geometric mean
(d) Both (b) and (c)
(ix) If opening units $\mathbf{1 , 2 5 , 0 0 0}$ Units subscribe $\mathbf{2 , 0 0 , 0 0 0}$, Units redeem $\mathbf{5 0 , 0 0 0}$ then Closing units?
(a) 3,25,000 units
(b) $\mathbf{2 , 7 5 , 0 0 0}$ units
(c) $\mathbf{3 , 7 5 , 0 0 0}$ units
(d) $\mathbf{2 , 5 0 , 0 0 0}$ units
(x) A portfolio comprises two securities and the expected return on them is $\mathbf{1 2 \%}$ and $\mathbf{1 6 \%}$ respectively. Determine return of portfolio if first security constitutes $\mathbf{4 0 \%}$ of total portfolio.
(a) $12.4 \%$
(b) $13.4 \%$
(c) $14.4 \%$
(d) $15.4 \%$
(xi) An investor buys 100 shares of a sugar mill at $₹ 210$ per share and at the same time writes a September $\mathbf{2 5 0}$ call at a premium of $₹ \mathbf{2 0}$ per share. If the expiration date price is $₹ \mathbf{2 8 0}$, calculate the net gain/loss.
(a) ₹ 20
(b) ₹ 40
(c) ₹ 60
(d) None of the above
(xii) With respect to capital market theory, the average beta of all assets in the market is:
(a) Less than 1.0.

## STRATEGIC FINANCIAL MANAGEMENT

(b) Equal to 1.0
(c) Greater than 1.0.
(d) None
(xiii) The United States Dollar is selling in India at ₹ 45.20 . If the interest rate for a 6-months borrowing in India is $10 \%$ and the corresponding rate in USA is $4 \%$, what would be the rate of forward premium/(discount)?
(a) $5.93 \%$
(b) $5.88 \%$
(c) $\mathbf{( 5 . 1 7 \% )}$
(d) $\mathbf{( 5 . 5 2 \% )}$
(xiv) Plain vanilla interest rate swaps involved
(a) Fixed to fixed rate swap
(b) Fixed to floating rate swap
(c) Floating to floating rate swap
(d) Currency swap
(xv) The portfolio's risk premium is $\mathbf{1 2 \%}$ and the standard deviation of market and the portfolio are 4 and 3 , respectively. The fund's beta value is 1.5 . The Treynor index is
(a) 3.0
(b) 8.0
(c) 4.0
(d) 12

Answer:

| (i) | (ii) | (iii) | (iv) | (v) | (vi) | (vii) | (viii) | (ix) | (x) | (xi) | (xii) | (xiii) | (xiv) | (xv) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| b | c | b | b | d | d | b | d | b | c | c | b | b | b | b |

## SECTION - B

(Answer any 5 questions out of 7 questions given. Each question carries $\mathbf{1 4}$ marks.)
[ $5 \times 14=70$ ]
2. (a) $X$ Ltd. an existing profit-making company, is planning to introduce a new product with a projected life of $\mathbf{8}$ years. Initial equipment cost will be ₹ $\mathbf{1 2 0}$ lakhs and additional equipment costing ₹ 10 lakhs will be needed at the beginning of third year. At the end of the 8 years, the original equipment will have resale value equivalent to the cost of removal, but the additional equipment would be sold for ₹ 1 lakhs. Working Capital of ₹ 15 lakhs will be needed. The $\mathbf{1 0 0 \%}$ capacity of the plant is of $4,00,000$ units per annum, but the production and sales- volume expected are as under:

| Year | Capacity in percentage |
| :---: | :---: |
| 1 | 20 |
| 2 | 30 |
| $3-5$ | 75 |
| $6-8$ | 50 |

## STRATEGIC FINANCIAL MANAGEMENT

A sale price of ₹ 100 per unit with a profit-volume ratio of $\mathbf{6 0 \%}$ is likely to be obtained. Fixed Operating Cash Cost are likely to be ₹ 16 lakhs per annum. In addition to this the advertisement expenditure will have to be incurred as under:

| Year | 1 | 2 | $3-5$ | $6-8$ |
| :---: | :---: | :---: | :---: | :---: |
| Expenditure in ₹ lakhs each year | 30 | 15 | 10 | 4 |

The company is subject to $\mathbf{4 0 \%}$ tax, straight-line method of depreciation, (permissible for tax purposes also) and taking $15 \%$ as appropriate after-tax Cost of Capital, should the project be accepted?
(b) Beta Ltd is considering the acquisition of a personal computer costing ₹ 50,000 . The effective life of the computer is expected to be five years. The company plans to acquire the same either by borrowing ₹ 50,000 from its bankers at $\mathbf{1 5 \%}$ interest p.a. or on lease. The company wishes to know the lease rentals to be paid annually, which match the loan option. The following further information is provided to you:
a) The principal amount of loan will be paid in five annual equal instalments.
b) Interest, lease rentals, principal repayment are to be paid on the last day of each year.
c) The full cost of the computer will be written off over the effective life of computer on a straight-line basis and the same will be allowed for tax purposes
d) The company's effective tax rate is $\mathbf{4 0 \%}$ and the after-tax cost of capital is $\mathbf{9 \%}$
e) The computer will be sold for $₹ 1,700$ at the end of the 5 th Year. The commission on such sales is $\mathbf{9 \%}$ on the sale value.
You are required to compute the annual lease rentals payable by Beta Ltd, which will result in indifference to the loan option.

Answer:
(a) Computation of initial cash outlay (₹ in lakhs)

| Equipment Cost (at year 0) | 120 |
| :--- | ---: |
| Working Capital (at year 0) | 15 |
|  | 135 |

Calculation of cash inflows

| Year | 1 | 2 | 3-5 | 6-8 |
| :---: | :---: | :---: | :---: | :---: |
| Sales (in units) | 80,000 | 1,20,000 | 3,00,000 | 2,00,000 |
|  | ₹ | ₹ | ₹ | ₹ |
| Contribution @ ₹ 60 p.u. | 48,00,000 | 72,00,000 | 1,80,00,000 | 1,20,00,000 |
| Fixed cost | 16,00,000 | 16,00,000 | 16,00,000 | 16,00,000 |
| Advertisement | 30,00,000 | 15,00,000 | 10,00,000 | 4,00,000 |
| Depreciation | 15,00,000 | 15,00,000 | 16,50,000 | 16,50,000 |
| Profit/(loss) | (13,00,000) | 26,00,000 | 1,37,50,000 | 83,50,000 |
| Tax @ 40\% | Nil | 10,40,000 | 55,00,000 | 33,40,000 |
| Profit/(loss) after tax | (13,00,000) | 15,60,000 | 82,50,000 | 50,10,000 |
| Add: Depreciation | 15,00,000 | 15,00,000 | 16,50,000 | 16,50,000 |
| Cash Inflow | 2,00,000 | 30,60,000 | 99,00,000 | 66,60,000 |

STRATEGIC FINANCIAL MANAGEMENT
Computation of PV of Cash Inflow (₹)

| Year | CIF (₹) | PV Factor @ 15\% | (₹) |
| :---: | :---: | :---: | :---: |
| 1 | 2,00,000 | 0.8696 | 1,73,920 |
| 2 | 30,60,000 | 0.7561 | 23,13,666 |
| 3 | 99,00,000 | 0.6575 | 65,09,250 |
| 4 | 99,00,000 | 0.5718 | 56,60,820 |
| 5 | 99,00,000 | 0.4972 | 49,22,280 |
| 6 | 66,60,000 | 0.4323 | 28,79,118 |
| 7 | 66,60,000 | 0.3759 | 25,03,494 |
| 8 | 66,60,000 | 0.3269 | 21,77,154 |
| WC | 15,00,000 | 0.3269 | 4,90,350 |
| SV | $(1,00,000)$ | 0.3269 | $(32,690)$ |
|  |  |  | 2,75,97,362 |
| PV of $\mathrm{COF}_{0}$ |  |  | 1,35,00,000 |
| Additional Investment $=$ ₹ $10,00,000 \times 0.7561$ |  |  | 7,56,100 |
| NPV |  |  | 1,33,41,262 |

Recommendation: Accept the project in view of positive NPV.
(b) Computation of Net Cash outflow if the Asset is Purchased by Borrowing

| Year | Principal <br> repayment <br> $(₹)$ | Interest <br> $(₹)$ | Installment <br> $(₹)$ | Tax savings <br> on interest <br> $(₹)$ | Tax <br> savings on <br> dep (₹) | Net cash <br> outflow <br> $(₹)$ | PV @ 9\% | Present <br> value (₹) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 10,000 | 7,500 | 17,500 | 3,000 | 4,000 | 10,500 | 0.91743 | 9,633 |
| 2 | 10,000 | 6,000 | 16,000 | 2,400 | 4,000 | 9,600 | 0.84168 | 8,080 |
| 3 | 10,000 | 4,500 | 14,500 | 1,800 | 4,000 | 8,700 | 0.77218 | 6,718 |
| 4 | 10,000 | 3,000 | 13,000 | 1,200 | 4,000 | 7,800 | 0.70843 | 5,526 |
| 5 | 10,000 | 1,500 | 11,500 | 600 | 4,000 | 6,900 | 0.64993 | 4,485 |

Present Value of Total outflow of cash
₹ 34,442
Less: Present value of terminal cash inflows:
Sale value of asset ₹ 1,700
(-) Commission
(-) Tax on profit @ 40\%
₹ 619
₹ 928
Its Present value ₹ $(928 \times 0.64993)$
₹ 603
Net cash outflow $=34,442-603$

$$
=₹ 33,839
$$

Since we are required to find the annual lease rental payable, which will result in indifference to loan option. The present value of net cash outflow will be the same in each case.
Computation of break-even lease rent:
Let X be the break-even lease rent
Present value of cash inflows:
Lease rent ₹ X
(-) Tax saving (X @ 40\%) ₹ 0.4X
Lease rent after tax per year ₹ 0.6 X
Present value of lease rental for five years $=(0.6 \mathrm{X}) \times(3.8896)=33,839$

## STRATEGIC FINANCIAL MANAGEMENT

or, $\mathrm{X}=$
So, the required annual lease rental is
₹ 14,500 .
₹ 14,500 .
3. (a) A company is considering two mutually exclusive projects $X$ and $Y$. Project $X$ costs $₹ \mathbf{₹} 3,00,000$ and Project $Y \mathbf{₹} 3,60,000$. You have been given below the net present value, probability distribution for each project:

| Project X |  | Project Y |  |
| ---: | :---: | ---: | :---: |
| NPV Estimate (₹) | Probability | NPV Estimate (₹) | Probability |
| $\mathbf{3 0 , 0 0 0}$ | 0.1 | $\mathbf{3 0 , 0 0 0}$ | $\mathbf{0 . 2}$ |
| $\mathbf{6 0 , 0 0 0}$ | $\mathbf{0 . 4}$ | $\mathbf{6 0 , 0 0 0}$ | $\mathbf{0 . 3}$ |
| $\mathbf{1 , 2 0 , 0 0 0}$ | $\mathbf{0 . 4}$ | $\mathbf{1 , 2 0 , 0 0 0}$ | $\mathbf{0 . 3}$ |
| $\mathbf{1 , 5 0 , 0 0 0}$ | $\mathbf{0 . 1}$ | $\mathbf{1 , 5 0 , 0 0 0}$ | $\mathbf{0 . 2}$ |

Compute the expected net present value of Projects $X$ and $Y$.
(i) Compute the risk attached to each project i.e., Standard Deviation of each probability distribution.
(ii) Which project do you consider riskier and why?
(iii) Compute the profitability index of each project.
(b) The rates of return on the Security of company $S$ and Market Portfolio for 10 periods are given below:

| Year | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Return on Security S (\%) | 20 | 22 | 25 | 21 | 18 | -5 | 17 | 19 | -7 | 20 |
| Return on Market Portfolio | 22 | 20 | 18 | 16 | 20 | 8 | -6 | 5 | 6 | 11 |

(i) Compute the beta of Security S?
(ii) Determine the Characteristic Line for Security S?
(iii) Analyse the Systematic and Unsystematic Risk of Security S?

Answer:
(a)

Project X

| NPV <br> Estimate <br> $\left(N_{i}\right)$ <br> $(₹)$ | Probability <br> $\left(\mathrm{P}_{\mathrm{i}}\right)$ | NPV Estimate $\times$ <br> Probability <br> $\left(\mathrm{N}_{\mathrm{i}} \times \mathrm{P}_{\mathrm{i}}\right)$ <br> $(₹)$ | Deviation from <br> Expected NPV <br> i.e., ₹90,000 <br> $(₹)$ | Square of the <br> deviation | Square of the <br> deviation $\times$ <br> (₹) |
| :---: | ---: | ---: | ---: | ---: | ---: |
| 30,000 | 0.1 | 3,000 | $-60,000$ | $3,60,00,00,000$ |  |
| 60,000 | 0.4 | 24,000 | $-30,000$ | $90,00,00,000$ | $36,00,00,000$ |
| $1,20,000$ | 0.4 | 48,000 | 30,000 | $90,00,00,000$ | $36,00,00,000$ |
| $1,50,000$ | 0.1 | 15,000 | 60,000 | $3,60,00,00,000$ | $36,00,00,000$ |
|  |  | Expected NPV <br> $=90,000$ |  |  | $1,44,00,00,000$ |

Project Y

| NPV <br> Estimate <br> $\left(N_{i}\right)(₹)$ | Probability <br> $\left(\mathrm{P}_{\mathrm{i}}\right)$ | NPV Estimate $\times$ <br> Probability <br> $\left(\mathrm{N}_{\mathrm{i}} \times \mathrm{P}_{\mathrm{i}}\right)(₹)$ | Deviation from <br> Expected NPV <br> i.e., ₹90,000 $(₹)$ | Square of the <br> deviation <br> $(₹)$ | Square of the <br> deviation $\times$ <br> Probability $(\overline{\mathrm{F}})$ |
| :---: | ---: | ---: | ---: | ---: | ---: |
| 30,000 | 0.2 | 6,000 | $-60,000$ | $3,60,00,00,000$ | $72,00,00,000$ |

STRATEGIC FINANCIAL MANAGEMENT

| 60,000 | 0.3 | 18,000 | $-30,000$ | $90,00,00,000$ | $27,00,00,000$ |
| ---: | ---: | ---: | ---: | ---: | ---: |
| $1,20,000$ | 0.3 | 36,000 | 30,000 | $90,00,00,000$ | $27,00,00,000$ |
| $1,50,000$ | 0.2 | 30,000 | 60,000 | $3,60,00,00,000$ | $72,00,00,000$ |
|  |  | Expected NPV <br> $=90,000$ |  |  | $1,98,00,00,000$ |
|  |  |  |  |  |  |

(i) The expected NPV of projects X and Y is $₹ 90,000$.
(ii) Standard deviation of NPV for project $\mathrm{X}=\sqrt{1440000000}=₹ 37,947$

Standard deviation of NPV for project $X=\sqrt{1980000000}=₹ 44,497$
(iii) Coefficient of variation $=\frac{\text { Standard Deviation }}{\text { Expected NPV }}$

For project X: Coefficient of variation $=37947 / 90000=0.42$
For project $Y:$ Coefficient of variation $=44497 / 90000=0.4944$ i.e., 0.50
Therefore, Project Y is riskier since it has a higher coefficient of variation.
(iv) Profitability Index $=\frac{\text { Discountedcash inflow }}{\text { Discounted cash outflow }}$

For project X: Profitability Index $=(90000+300000) / 300000=1.30$
For project Y: Profitability Index $=(90000+360000) / 360000=1.25$
(b) (i) Computation of Beta of Security

| Period | $\mathrm{R}_{\mathrm{M}}$ | $\mathrm{R}_{\mathrm{S}}$ | $\mathrm{D}_{\mathrm{M}}=\left(\mathrm{R}_{\mathrm{M}}-\overline{\mathrm{R}}_{\mathrm{M}}\right)$ | $\mathrm{D}_{\mathrm{S}}=\left(\mathrm{R}_{\mathrm{S}}-\overline{\mathrm{R}}_{\mathrm{S}}\right)$ | $\mathrm{D}_{\mathrm{M}}{ }^{2}$ | $\mathrm{D}_{\mathrm{s}}{ }^{2}$ | $\mathrm{D}_{\mathrm{M}} \times \mathrm{D}_{\mathrm{S}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $(1)$ | $(2)$ | $(3)$ | $(4)=[(2)-12]$ | $(5)=[(3)-15]$ | $(6)=(4)^{2}$ | $(7)=(5)^{2}$ | $(8)=(4) \times(5)$ |
| 1 | 22 | 20 | 10 | 5 | 100 | 25 | 50 |
| 2 | 20 | 22 | 8 | 7 | 64 | 49 | 56 |
| 3 | 18 | 25 | 6 | 10 | 36 | 100 | 60 |
| 4 | 16 | 21 | 4 | 6 | 16 | 36 | 24 |
| 5 | 20 | 18 | 8 | 3 | 64 | 9 | 24 |
| 6 | 8 | -5 | -4 | -20 | 16 | 400 | 80 |
| 7 | -6 | 17 | -18 | 2 | 324 | 4 | -36 |
| 8 | 5 | 19 | -7 | 4 | 49 | 16 | -28 |
| 9 | 6 | -7 | -6 | -22 | 36 | 484 | 132 |
| 10 | 11 | 20 | -1 | 5 | 1 | 25 | -5 |
|  | 120 | 150 |  |  | 706 | 1148 | 357 |


|  | Market Portfolio | Security of Company S |
| :--- | :---: | :---: |
| Mean | $\overline{\mathrm{R}}_{\mathrm{M}}=\sum \mathrm{R}_{\mathrm{M}} \div \mathrm{n}=120 \div 10=12$ | $\overline{\mathrm{R}}_{\mathrm{M}}=\sum \mathrm{R}_{\mathrm{M}} \div \mathrm{n}=120 \div 10=12$ |
| Variance | $\sigma_{M^{2}}=\Sigma \mathrm{D}_{\mathrm{M}^{2}} \div \mathrm{n}=706 \div 10=70.6$ | $\Sigma_{S^{2}}=\Sigma \mathrm{D}^{2} \div \mathrm{n}=1148 \div 10=114.8$ |
| Standard Deviation | $\sigma_{M}=\sqrt{ } 70.60=8.40$ | $\sigma_{S}=\sqrt{ } 114.80=10.71$ |

Covariance and Correlation:

| Combination | Market and S |
| :--- | :---: |
| Covariance | $\operatorname{Cov}_{\mathrm{MS}}=\sum\left[\mathrm{D}_{\mathrm{M}} \times \mathrm{D}_{\mathrm{S}}\right] \div \mathrm{n}=357 \div 10=35.7$ |

Beta $\beta_{\mathrm{S}}$

$$
\overline{\mathrm{B}_{\mathrm{S}}}=\operatorname{Cov}_{\mathrm{MS}} / \sigma_{\mathrm{M}}^{2}=35.7 / 70.6=0.51
$$

(ii)
Computation of Characteristic Line for Security S

| Particulars | Value |
| :--- | :---: |
| $y=\overline{\mathrm{R}}_{\mathrm{A}}$ | 15 |
| $\beta$ | 0.51 |
| $\mathrm{x}=\overline{\mathrm{R}}_{\mathrm{M}} \quad$ (Expected Return on Market Index) | 12 |

Characteristic Line for Security $S=y=\alpha+\beta x, \alpha=15-(0.51 \times 12)=8.88 \%$
$15=\alpha+(0.51 \times 12)$
Characteristic line for Security $\mathrm{S}=8.88+0.51 \mathrm{R}_{\mathrm{M}}$
Note: It is assumed that Rates of Return for Market Portfolio and the Security given in the question is returns in excess of Risk Free Rate of Return.
(iii) Analysis of Risk into Systematic Risk and Unsystematic Risk

| Particulars | Standard Deviation Approach | Variance Approach |
| :--- | :---: | :---: |
| Total Risk | $10.71 \%$ | $114.80 \%$ |
| Systematic Risk | $\beta \times \sigma_{\mathrm{m}}=0.51 \times 8.40=4.284 \%$ | $\beta^{2} \times \sigma_{\mathrm{m}}{ }^{2}=0.51^{2} \times 70.60=18.363 \%$ |
| Unsystematic Risk [Total <br> Risk - Systematic Risk] | $10.71-4.284=6.426 \%$ | $=114.80-18.363=96.437 \%$ |

4. (a) For the first four years, India Incorporated is assumed to grow at a rate of $\mathbf{1 0 \%}$. After four years, the growth rate of dividend is assumed to decline linearly to 6 percent. After 7 years, it is assumed to grow at a rate of $6 \%$ infinitely. The next year dividend is ₹ $\mathbf{2} .00$ per share and the required rate of return is $\mathbf{1 4 \%}$. Find the value of the stock.
(b) There are two mutual funds viz. $X$ mutual fund and $Y$ mutual fund. Each having closed-ended equity schemes. NAV as on 31-12-2022 of equity schemes of $\mathbf{X}$ mutual fund is ₹ 70.71 (consisting $\mathbf{9 9 \%}$ equity and remaining cash balance) and that of Y mutual fund is ₹ $\mathbf{6 2 . 5 0}$ (consisting $\mathbf{9 6 \%}$ equity and balance in cash).

Following is the other information:

| Particulars | Equity Schemes |  |
| :--- | :---: | :---: |
|  | X Mutual Fund | Y Mutual Fund |
| Sharpe ratio | 2 | 3.3 |
| Treynor ratio | 5 | 15 |
| Standard deviation | 11.25 | 5 |

There is no change in portfolios during the next months and annual average cost is ₹ 3 per unit for the schemes of both the mutual funds. For calculation, consider $\mathbf{1 2}$ months in a year and ignore number of days for particular month. Calculate NAV after one month if the market goes down by $5 \%$.

## Answer:

(a) $\quad P_{0}=\sum_{t=1}^{A} \frac{D_{0}\left(1+g_{a}\right)^{t}}{(1+k)^{t}}+\sum_{t=A+1}^{B} \frac{D_{t-1}\left(1+g_{b}\right)}{(1+k)^{t}}+\frac{D_{B}\left(1+g_{n}\right)}{k-g_{n}(1+k)^{B}}$

Where $\quad \mathrm{D}_{0}=2.00 ; \quad \mathrm{g}_{\mathrm{a}}=0.10 ; \quad \mathrm{g}_{\mathrm{n}}=0.06$;
$\mathrm{k}=0.14 ; \quad \mathrm{D}_{\mathrm{B}}=$ declining rate of return from $10 \%$ to $6 \%$, i.e. $0.09,0.08,0.07,0.06$.
$\mathrm{B}=7$ years (the beginning of phase III)

Step I

$$
\begin{aligned}
=\sum_{\mathrm{t}=1}^{\mathrm{A}} \frac{\mathrm{D}_{0}\left(1+\mathrm{g}_{\mathrm{a}}\right)^{\mathrm{t}}}{(1+\mathrm{k})^{\mathrm{t}}} & =\frac{2}{(1.14)}+\frac{2(1.1)}{(1.14)^{2}}+\frac{2(1.1)^{2}}{(1.14)^{3}}+\frac{2(1.1)^{3}}{(1.14)^{4}} \\
& =1.754+1.693+1.633+1.576 \\
& =₹ 6.656
\end{aligned}
$$

Step II

$$
=\sum_{\mathrm{t}=A+1}^{\mathrm{B}} \frac{\mathrm{D}_{\mathrm{t}-1}\left(1+\mathrm{g}_{\mathrm{b}}\right)}{(1+\mathrm{k})^{\mathrm{t}}}
$$

$$
=\frac{2(1.1)^{3}(1.09)}{(1.14)^{5}}+\frac{2(1.1)^{3}(1.09)(1.08)}{(1.14)^{6}}+\frac{2(1.1)^{3}(1.09)(1.08)(1.07)}{(1.14)^{7}}=₹ 4.27
$$

Step III

$$
=\frac{D_{B}\left(1+g_{n}\right)}{k-g_{n}(1+k)^{B}}=\frac{2(1.1)^{3}(1.09)(1.08)(1.07)(1.06)}{(0.14-0.06) \times 2.5023}=₹ 17.761
$$

Step IV Add all the above components (I $+\mathrm{II}+\mathrm{III}$ )

$$
=₹(6.66+4.27+17.76)=₹ 28.69
$$

The present value of the stock is ₹ 28.69

Conclusion: We have moved from constant growth model to two-phase growth model and threeplus growth model, with each model, the number of variables and complexity of computation have increased. If growth models are over simplified, inadequate information would be provided by the forecasts. If they are too complex, the results or forecasts made by the computation are likely to be inaccurate. Hence, the analyst has to trade off between manageability and accuracy. Estimating year-by-year growth rate into an infinite future is quite impossible. At the same time, giving a simple average growth rate for the future is not fully dependable. The analyst has to strike a balance between the complexity and manageability of the known information for predicting the value of the stock.
(b) Working Notes:
(i) Decomposition of funds in equity and cash components

|  | Mutual Fund X | Mutual Fund Y |
| :--- | :---: | :---: |
| NAV on 31/12/22 (₹) | 70.71 | 62.50 |
| (\%) of Equity | $99 \%$ | $96 \%$ |
| Equity element in NAV | $₹ 70.00$ | $₹ 60.00$ |

(ii) Calculation of Beta
(a) ' X ' mutual fund

Sharpe ratio $=2=\frac{E(R)-R_{f}}{\sigma_{x}}=\frac{E R-R_{f}}{11.25}$
or $\mathrm{E}(\mathrm{R})-\mathrm{R}_{\mathrm{f}}=22.50$
Treynor ratio $=15=\frac{E(R)-R_{f}}{\beta_{x}}$ or $15 \beta_{x}=22.50 \Rightarrow \beta_{x}=22.50 / 15$ or 1.50
(b) ' $Y$ ' mutual fund

$$
\begin{aligned}
& \text { Sharpe ratio }=3.3=\frac{E(R)-R_{f}}{\sigma_{y}}=\frac{E(R)-R_{f}}{5} \text { or } E(R)-R_{f}=16.50 \\
& \text { Treynor ratio }=15=\frac{E(R)-R_{f}}{\beta_{y}}=\frac{16.50}{\beta_{y}} \text { or } \beta_{y}=\frac{16.50}{15}=1.1
\end{aligned}
$$

(iii) Decrease in the value of equity

|  | Mutual Fund X | Mutual Fund Y |
| :--- | :---: | :---: |
| Market goes down by | $5.00 \%$ | $5.00 \%$ |
| Beta | 1.50 | 1.10 |
| Equity component goes down | $7.50 \%$ | $5.50 \%$ |

(iv) Balance of cash after 1 month

|  | Mutual Fund X | Mutual Fund Y |
| :--- | ---: | ---: |
| Cash in hand on 31-12-22 | $₹ 0.71$ | $₹ 2.50$ |
| Less: expenses per month | $₹ 0.25$ | $₹ 0.25$ |
| Balance after 1 month | 0.46 | $₹ 2.25$ |

NAV after 1 month

|  | Mutual Fund X | Mutual Fund Y |
| :--- | :---: | :---: |
| Value of equity after 1 month |  |  |
| $70 \times(1-0.075)$ | ₹64.75 | -- |
| $60 \times(1-0.055)$ | -- | $₹ 56.70$ |
| Cash balance | 0.46 | 2.25 |
| Balance after 1 month | 65.21 | 58.95 |

5. (a) Subho has invested in four securities $M, N, O$ and $P$, the particulars of which are as follows -

| Security | $\mathbf{M}$ | $\mathbf{N}$ | $\mathbf{O}$ | $\mathbf{P}$ |
| :--- | ---: | ---: | ---: | ---: |
| Amount Invested (₹) | $\mathbf{1 , 2 5 , 0 0 0}$ | $\mathbf{1 , 5 0 , 0 0 0}$ | $\mathbf{8 0 , 0 0 0}$ | $\mathbf{1 , 4 5 , 0 0 0}$ |
| Beta ( $\boldsymbol{\beta}$ ) | $\mathbf{0 . 6 0}$ | $\mathbf{1 . 5 0}$ | $\mathbf{0 . 9 0}$ | $\mathbf{1 . 3 0}$ |

## STRATEGIC FINANCIAL MANAGEMENT

If RBI Bonds carries an interest rate of $\mathbf{8 \%}$ and NIFTY yields $\mathbf{1 4 \%}$, compute the expected return on portfolio. If investment in Security $O$ is replaced by investment in RBI Bonds, what corresponding change will be there in Portfolio Beta and expected return?
(b) Based on the data provided below, compute and compare the performance of the portfolios using the Jensen model of the differential return.

| Portfolio | Realized Return on Portfolio (\%) | Portfolio ( $\boldsymbol{\beta}$ ) |
| :---: | :---: | :---: |
| 1 | 14.5 | 1.2 |
| 2 | 9.5 | 0.8 |
| 3 | 18.0 | 1.4 |

Return on market portfolio, $\boldsymbol{R}_{m}=\mathbf{1 2 \%}$
Risk-free rate of interest $=\mathbf{6 \%}$

## Answer:

(a) (i) Computation of Expected Return on Portfolio (Under CAPM)
(a) Computation of Weighted Beta (Beta of the Portfolio)

| Security | Amount <br> Invested $(₹)$ | Proportion of Investment <br> to Total Investment | Beta of <br> Investment | Weighted <br> Beta |
| :---: | :---: | :---: | :---: | :---: |
| $(1)$ | $(2)$ | $(3)=(2) \div 5,00,000$ | $(4)$ | $(5)=(3) \times(4)$ |
| M | $1,25,000$ | 0.25 | 0.60 | 0.150 |
| N | $1,50,000$ | 0.30 | 1.50 | 0.450 |
| O | 80,000 | 0.16 | 0.90 | 0.144 |
| P | $1,45,000$ | 0.29 | 1.30 | 0.377 |
| Total | $5,00,000$ | 1.00 |  | 1.121 |

(b) Computation of Expected Return on Portfolio

Expected Return $\left[\mathrm{E}\left(\mathrm{R}_{\mathrm{p}}\right)\right]=\mathrm{R}_{\mathrm{f}}+\left[\beta_{\mathrm{p}} \times\left(\mathrm{R}_{\mathrm{m}}-\mathrm{R}_{\mathrm{f}}\right)\right]$
$=8 \%+[1.121 \times(14 \%-8 \%)]$
$=8 \%+[1.121 \times 6 \%]$
$=8 \%+6.726 \%$
$=14.726 \%$
(ii) Computation of Expected Return [Investment in O, replaced by RBI Bonds] (CAPM)
(a) Computation of Weighted Beta (Beta of the Portfolio)

| Security | Amount <br> Invested (₹) | Proportion of Investment <br> to Total Investment | Beta of <br> Investment | Weighted Beta |
| :---: | :---: | :---: | :---: | :---: |
| $(1)$ | $(2)$ | $(3)=(2) \div 5,00,000$ | $(4)$ | $(5)=(3) \times(4)$ |
| M | $1,25,000$ | 0.25 | 0.60 | 0.150 |
| N | $1,50,000$ | 0.30 | 1.50 | 0.450 |
| RBI Bonds | 80,000 | 0.16 | 0.00 | 0.000 |
| P | $1,45,000$ | 0.29 | 1.30 | 0.377 |
| Total | $5,00,000$ | 1.00 |  | 0.977 |

(b) Computation of Expected Return on Portfolio

Expected Return $[\mathrm{E}(\mathrm{RP})$ ]
$=R_{f}+\left[\beta_{\mathrm{p}} \times\left(\mathrm{R}_{\mathrm{m}}-\mathrm{R}_{\mathrm{f}}\right)\right]$
$=8 \%+[0.977 \times(14 \%-8 \%)]$

## STRATEGIC FINANCIAL MANAGEMENT

$$
\begin{aligned}
& =8 \%+[0.977 \times 6 \%] \\
& =8 \%+5.862 \% \\
& =13.862 \%
\end{aligned}
$$

(b)

Required return based on CAPM for the three portfolios would be:
Portfolio 1: $6 \%+(12 \%-6 \%) \times 1.2=13.2 \%$
Portfolio 2: $6 \%+(12 \%-6 \%) \times 0.8=10.8 \%$
Portfolio 3: $6 \%+(12 \%-6 \%) \times 1.4=14.4 \%$

The difference between actually realized return and return under CAPM is portfolio alpha $(\alpha)$ and they are as follows:

Portfolio $1(\alpha)=14.5-13.2=+1.30 \%$
Portfolio $2(\alpha)=9.5-10.8=-1.30 \%$
Portfolio $3(\alpha)=18.0-14.4=+3.60 \%$

The best performance is of the portfolio manager 3 having the highest value of positive alpha.
The next best is portfolio 1 . Portfolio 2 is underperforming as its alpha value is negative.
6. (a) Decide which position on the index future gives a speculator, a complete hedge against the following transitions:
(i) The share of Yes Limited is going to rise. He has a long position on the cash market of ₹ 100 Lakhs on the Yes Limited. The beta of the Yes Limited is $\mathbf{1 . 2 5}$.
(ii) The share of No Limited is going to depreciate. He has a short position on the cash market of ₹ 50 Lakhs on the No Limited. The beta of the No Limited is $\mathbf{0 . 9 0}$.
(iii) The share of Fair Limited is going to stagnant. He has short position on the cash market of ₹ 40 Lakhs of the Fair Limited. The beta of the Fair Limited is 0.75 .
(b) A put and a call option each have an expiration date 6 months hence and an exercise price ₹9. The interest rate for the $\mathbf{6}$ month period is $\mathbf{3}$ percent.
(a) If the put has a market price of $₹ 2$ and share is worth $₹ 10$ per share, compute the value of the call.
(b) If the put has a market price of ₹ 2 and the call ₹ 4 . determine the value of the share per share.

If the call has a market value of ₹ 5 and market price of the share is ₹ 12 per share what is the value of the put?

Answer:
(a) (i) Value to be traded in Futures [Index Value] $=$ Hedge Ratio $\times$ Amount of Portfolio
(ii) Principles for deciding the Position on Index Futures [Opposite Position in relation to Stock]

| Expectation on Stock Price | Action in Stock Market | Position in Index Futures |
| :---: | :---: | :---: |
| Rise | Buy/Long | Sell/Short |
| Fail | Sell/Short | Buy/Long |

## STRATEGIC FINANCIAL MANAGEMENT

(iii) Position on the Index Futures

| Sl. <br> No. | Co. | Trend | Amount <br> $(₹)$ | Beta/Hedge <br> Ratio | Index Value $(₹)$ | Position |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (a) | Yes Ltd. | Rise | 100 Lakhs | 1.25 | $1,25,00,000[100$ Lakhs $\times 1.25]$ | Short |
| (b) | No Ltd. | Depreciate | 50 Lakhs | 0.90 | $45,00,000[50$ Lakhs $\times 0.90]$ | Long |
| (c) | Fair Ltd. | Stagnant | 40 Lakhs | 0.75 | $30,00,000[40$ Lakhs $\times 0.75]$ | Long |

(b) Under Put Call Parity -
$\rightarrow$ Value of Call + Present Value of Exercise Price $=$ Current Spot Price + Value of Put
$\rightarrow \mathrm{C}+\mathrm{EP} \times \mathrm{e}^{-\mathrm{rt}}=\mathrm{SP}_{0}+\mathrm{P}$

| Case (a) | Case (b) | Case (c) |
| :---: | :---: | :---: |
| $\rightarrow \mathrm{C}+\mathrm{EP} \times \mathrm{e}^{-r \mathrm{t}}=\mathrm{SP}_{0}+\mathrm{P}$ | $\rightarrow \mathrm{C}+\mathrm{EP} \times \mathrm{e}^{-\mathrm{rt}}=\mathrm{SP}_{0}+\mathrm{P}$ | $\rightarrow \mathrm{C}+\mathrm{EP} \times \mathrm{e}^{-\mathrm{rt}}=\mathrm{SP}_{0}+\mathrm{P}$ |
| $\rightarrow \mathrm{C}=\mathrm{SP}_{0}+\mathrm{P}-\mathrm{EP} \times \mathrm{e}^{-\mathrm{tt}}$ | $\rightarrow \mathrm{SP}_{0}=\mathrm{C}+\mathrm{EP} \times \mathrm{e}^{-\mathrm{tt}}-\mathrm{P}$ | $\rightarrow \mathrm{P}=\mathrm{C}+\mathrm{EP} \times \mathrm{e}^{-\mathrm{rt}}-\mathrm{SP}_{0}$ |
| $\rightarrow \mathrm{C}=10+2-\left(9 \times \mathrm{e}^{-0.03 \times(6 / 12)}\right)$ | $\rightarrow \mathrm{SP}_{0}=4+\left(9 \times \mathrm{e}^{-0.03 \times(6 / 12)}\right)-1$ | $\rightarrow \mathrm{P}=5+9 \times \mathrm{e}^{-0.03 \times(6 / 12)}-12$ |
| $\rightarrow \mathrm{C}=12-(9 \div 1.01511)$ | $\rightarrow \mathrm{SP}_{0}=4+(9 \div 1.01511)-1$ | $\rightarrow \mathrm{P}=5+8.86-12$ |
| $\rightarrow \mathrm{C}=12-8.86=3.14$ | $\rightarrow \mathrm{SP}_{0}=11.86$ | $\rightarrow \mathrm{P}=1.86$ |
| Value of Call $=₹ 3.14$ | Value of Share $=₹ 11.86$ | Value of Put $=₹ 1.86$ |

7. (a) Following are the details of cash inflows and outflows in foreign currency denominations of $M$ Co., an Indian export firm, which have no foreign subsidiaries -

| Currency | Inflow | Outflow | Spot rate | Forward rate |
| :--- | ---: | ---: | ---: | ---: |
| US \$ | $\mathbf{4 , 0 0 , 0 0 , 0 0 0}$ | $\mathbf{2 , 0 0 , 0 0 , 0 0 0}$ | $\mathbf{4 8 . 0 1}$ | $\mathbf{4 8 . 8 2}$ |
| French Franc $(F$ <br> Fr) | $\mathbf{2 , 0 0 , 0 0 , 0 0 0}$ | $\mathbf{8 0 , 0 0 , 0 0 0}$ | $\mathbf{7 . 4 5}$ | $\mathbf{8 . 1 2}$ |
| UK $£$ | $\mathbf{3 , 0 0 , 0 0 , 0 0 0}$ | $\mathbf{2 , 0 0 , 0 0 , 0 0 0}$ | $\mathbf{7 5 . 5 7}$ | $\mathbf{7 5 . 9 8}$ |
| Japanese Yen | $\mathbf{1 , 5 0 , 0 0 , 0 0 0}$ | $\mathbf{2 , 5 0 , 0 0 , 0 0 0}$ | $\mathbf{3 . 2 0}$ | $\mathbf{2 . 4 0}$ |

(a) Determine the net exposure of each foreign currency in terms of Rupees.
(b) Are any of the exposure positions off-setting to some extent?
(b) Following are the USD/INR spot and 3-month forward quotes available. Which currency is in forward premium or discount? Calculate the annualised forward premium or discount.
Spot rate, USD/INR: ₹75.42/50
3-month swap points: 20/30
Answer:
(a) (1) Computation of Net Exposure

| Particulars | US \$ | F Fr | UK $£$ | Japan Yen |
| :--- | ---: | ---: | ---: | ---: |
| Inflow (in Lakhs) | 400.00 | 200.00 | 300.00 | 150.00 |
| Less: Outflow | $(200.00)$ | $(80.00)$ | $(200.00)$ | $(250.00)$ |
| Net Exposure (Foreign Currency <br> Terms) | 200.00 | 120.00 | 100.00 | $(100.00)$ |
| Spot Exchange Rate | 48.01 | 7.45 | 75.57 | 3.20 |
| Net Exposure (in Rupee Terms | 9602 | 894 | 7557 | $(32)$ |

STRATEGIC FINANCIAL MANAGEMENT

| based on Spot Exchange Rate) | $[200 \times 48.01]$ | $[120 \times 7.45][100 \times 75.57]$ | $[100 \times 3.20 / 10]$ |
| :--- | :--- | :--- | :--- | :--- |


| Particulars | US \$ | F Fr | UK£ | Japan Yen |
| :--- | ---: | ---: | ---: | ---: |
| Forward Rate [₹, FC] | 48.82 | 8.12 | 75.98 | 2.40 |
| Less: Spot Exchange Rate [₹/ <br> FC] | 48.01 | 7.45 | 75.57 | 3.20 |
| Forward Premium/ (Discount) | 0.81 | 0.67 | 0.41 | $(0.80)$ |
| Net Exposure in Rupee Terms <br> based on extent of uncertainty <br> represented by Premium/ <br> (Discount) | $[200 \times 0.81]$ | $[120 \times 0.67]$ | $[100 \times 0.41]$ | $[(100) \times(0.8) / 10]$ |

(2) Off Setting Position:
(a) Net Exposure in all the currencies is offset by better forward rates. In the case of USD. F Fr and UK Pound, the net exposure is receivable, and the forward rates are quoted at a premium for these currencies.
(b) In case of Japanese Yen, the net exposure is payable, and the forward rate is quoted at a discount. Therefore, a better forward rate is also offsetting the net payable in Japanese Yen.
(b) Calculation of 3-month forward quote

| Particulars | Bid rate | Ask rate | Spread |
| :--- | ---: | ---: | ---: |
| Spot rate | 75.42 | 75.50 | $0.11 \%$ |
| Swap points (to be added) | 0.20 | 0.30 |  |
| 3-month Forward rate | 75.62 | 75.80 | $0.24 \%$ |

Since, the rates are in bid-ask form, we need to calculate the mid-rate to determine the forward premium and discount.
Spot (USD/INR) mid
3-month Forward (USD/INR) mid

$$
\begin{array}{ll}
=(75.42+75.50) / 2 & =₹ 75.46 / \$ \\
=(75.62+75.80) / 2 & \\
=₹ 75.71 / \$
\end{array}
$$

Here, USD has become dearer. Hence, USD is in forward premium and INR is in forward discount.
Forward Premium $($ annualised $)=\frac{\text { ForwardRate }- \text { Spot Rate }}{\text { Spot Rate }} \times \frac{12}{m} \times 100$

$$
=\frac{75.71-75.46}{75.46} \times \frac{12}{3} \times 100=1.33 \%
$$

So, USD is in forward premium by $1.33 \%$.
Forward discount $($ annualised $)=\frac{\frac{1}{75.71}-\frac{1}{75.46}}{\frac{1}{75.46}} \times \frac{12}{3} \times 100$

$$
=\frac{0.01321-0.013252}{0.013252} \times \frac{12}{3} \times 100 \quad=1.27 \%
$$

So, INR is in forward discount by $1.27 \%$.

## STRATEGIC FINANCIAL MANAGEMENT

## 8. Short Notes on:

(a) Advantages of Digital Financial Services
(b) Participatory Notes.
(c) Sale and Lease back.

## Answer:

(a) Advantages of Digital Financial Services

The advantages of digital financial services include the following:
(i) Improved customer experience: Digital technologies have changed the way financial services were provided. Now, customers enjoy a whole lot of information before the services can be availed. Also, there is the possibility of comparing products and services of different producers and providers before placing an order (e.g., Policybazar provides comparable quotes of insurance products across insurers).
(ii) Ease of access: Because of the intervention of digital technology services can be accessed very easily. The customers need not to visit the branches of the service providers anymore. Everything is possible a click of a mouse.
(iii) Streamlined operations: Financial services in this digital era is much more streamlined. Everything is so well planned. For example, in case of insurance services, from enquiry to customer onboarding, claim management to settlement - everything is now being done online and with minimum requirement of submission of physical documents. Even KYC (Know Your Customer) is also being done electronically.
(iv) Reduction in cost of delivery: Due to enhanced use of digital technology, companies are operating with minimum physical facilities and manpower. This has contributed heavily towards the profitability of the organisations. This savings is being shared with the customers in form of reduction in fees.
(b) Participatory Notes - or P-Notes or PNs - are instruments issued by registered foreign institutional investors to overseas investors, who wish to invest in the Indian stock markets without registering themselves with the market regulator, the Securities and Exchange Board of India (SEBI). Financial instruments used by hedge funds that are not registered with SEBI to invest in Indian securities. Indian-based brokerages to buy India-based securities/ stocks and then issue participatory notes to foreign investors. Any dividends or capital gains collected from the underlying securities go back to the investor.

Since international access to the Indian capital market is limited to FIIs. The market has found a way to circumvent this by creating the device called participatory notes, which are said to account for half the $\$ 80$ billion that stands to the credit of FIIs. Investing through P-Notes is very simple and hence very popular. Hedge funds, which invest through participatory notes, borrow money cheaply from Western markets and invest these funds into stocks in emerging markets. This gives them double benefit: a chance to make a killing in a stock market where stocks are on the rise; and a chance to make the most of the rising value of the local currency. P-Notes are issued to the real investors on the basis of stocks purchased by the FII. The registered FII looks after all the transactions, which appear as proprietary trades in its books. It is not obligatory for the FIIs to disclose their client details to the SEBI, unless asked specifically.
(c) Sale and Leaseback: By employing sale and lease back arrangement, the lessee may overcome a financial crisis by immediately arranging financial resources.

Under this type of lease agreement, the lessee first purchases the equipment of his choice and then sells it to the lessor firm. The lessor in turn leases out the asset to the same lessee. The main advantage of this method is that the lessee can be rest assured about the quality of the asset and can convert the sale into a lease arrangement after he has the possession of the asset. He can exercise this option even in the case of an existing asset used by him for some time to get a lumpsum cash released from the asset which he can put into some alternative use. The lessor gets the tax benefit for depreciation. This method of financing an asset is also popular when the lessee is in liquidity problems, he can sell the asset to a leasing company and take it back on lease. The fund released therefrom will improve the liquidity position of the lessee and he will continue to use the asset without parting with it.

