# Suggested Answer_Syl12 J un2017_Paper_10 

## INTERMEDIATE EXAMINATION <br> GROUP II

(SYLLABUS 2012)

## SUGGESTED ANSWERS TO QUESTIONS

JUNE 2017

## Paper- 10 : COST AND MANAGEMENT ACCOUNTANCY

The figures in the margin on the right side indic ate full marks.
All workings must form part of your Answer. Assumptions, if any, must be clearly indic ated.
Please: 1. White answers to all parts of a question together.
2 Open a new page foranswerto a new question.
3. Attemptthe required number of questions only.

Section-A
(25Marks)
AnswerQuestion No. 1 Which is compulsory.

1. Answer all questions:
(a) Choose the comect answerfiom the given four altematives. $2 \times 5=10$
(i) In two consecutive periods, sales and profit were ₹1,60,000 and ₹8,000 respectively in the first period and ₹ $1,80,000$ and ₹ 14,000 respectively during the second period. If there is no change in fixed cost between the two periods, then P - V ratio must be:
(A) $20 \%$
(B) $25 \%$
(C) $30 \%$
(D) $40 \%$
(ii) Budgeted sales for the next year is $\mathbf{5 , 0 0 , 0 0 0}$ units. Desired ending finished goods inventory is $\mathbf{1 , 5 0 , 0 0 0}$ units and equivalent units in ending W-I-P inventory is $\mathbf{6 0 , 0 0 0}$ units. The opening finished goods inventory for the next year is $\mathbf{8 0 , 0 0 0}$ units, with 50,000 equivalent units in beginning W-I-P inventory. How many equivalent units should be produced₹
(A) 5,80,000
(B) $5,50,000$
(C) 5,00,000
(D) 5,75,000
(iii) Akash Ltd. is preparing its cash budget for the period. Sales are expected to be ₹ 1,00,000 in April, 2016; ₹ 2,00,000 in May, 2016; ₹ 3,00,000 in June, 2016 and ₹ 1,00,000 in July, 2016. Half of all sales are cash sales and the other half are on credit
Experience indicates that $\mathbf{7 0 \%}$ of the credit sales will be collected in the month

## Suggested Answer_Syl12 J un2017_Paper_10

following the sale, $\mathbf{2 0 \%}$ the month after that and, $\mathbf{1 0 \%}$ in the third month after the sale.
The budgeted collection for the month of July, 2016 is:
(A) ₹ $1,30,000$
(B) ₹ $1,80,000$
(C) ₹ $2,60,000$
(D) ₹ $3,60,000$
(iv) During the month of March, 560 kg . of material was purchased at a total cost of ₹ $\mathbf{1 5 , 9 0 4}$. The stock of material increased by $\mathbf{1 5} \mathbf{~ k g}$. It is the company's policy to value the stocks at standard purchase price. If the material price variance was ₹224 (A), the standard price per kg. of material is:
(A) ₹ 28-40
(B) ₹ 28-80
(C) ₹ $28-00$
(D) ₹ 29-20
(v) Output of a Process is $\mathbf{2 , 5 0 0}$ units, nomal loss is $\mathbf{1 0 \%}$ of input and abnomal loss is 200 units. How many units were introduced in the Process?
(b) (i) What types of Educational Servic es are covered under the Companies (Cost Records and Audit) Rules, 2014?
(ii) Whether separate Form CRA-2 is required to be filed by a company having two or more different types of products covered under cost audit?
(c) Match the column ' $A$ ' with Column ' $B$ '

| Column 'A' |  | Column 'B' |  |
| :---: | :--- | ---: | :--- |
| 1. | Transfer Price | (A) | Goal Congruence |
| 2. | Zero Base Budgeting | (B) | Responsibility Accounting |
| 3. | Performance Budgeting | (C) | Performance Measurement |
| 4. | Throughput Accounting | (D) | Notional Profit |
| 5. | Profit Eamed on a Contract <br> Account | (E) | Not on the Basis of Trends |

(d) The average cost of a product is given by the following function:

Average cost $=x^{3}+10 x^{2}-9 x$.
Find the total cost, average variable cost and marginal cost
5

## Answer: 1

(a) (i) $\mathrm{C}-30 \%$

Change in profit/Change in sales $=P / V$ ratio

$$
\begin{aligned}
& =₹(14,000-8,000) / ₹(1,80,000-1,60,000) \\
& =6,000 / 20,000=0.30 \text { or } 30 \%
\end{aligned}
$$

(ii) $\mathrm{A}-₹ 5,80,000$

Using production related budgets, units to produce equals budgeted sales + desired ending finished goods inventory + desired equivalent units in ending W-I-P inventory - beginning finished goods inventory - equivalent units in beginning W-I-P inventory.
Therefore, in this case, units to produce is equal to $5,00,000+1,50,000+60,000-$ $80,000-50,000=5,80,000$
(iii) B - ₹1,80,000

Collection from J uly 2016, cash sales will be half of total sales or ₹ 50,000
From April ₹ 50,000 of credit sales, collection should be $10 \%$ or ₹ 5,000

## Suggested Answer_Syl12 J un2017_Paper_10

From May ₹ $1,00,000$ of credit sales, collections should be $20 \%$ or $₹ 20,000$
From J une ₹ $1,50,000$ of credit sales, collection will be $70 \%$ or ₹ $1,05,000$
Thus total collections will a mount to $₹(50,000+5,000+20,000+1,05,000)$
$=₹ 1,80,000$
(iv) C - ₹28.00

Actual cost ₹ 15,904
Less : adverse material price variance 224
Actual purchases at standard price ₹ 15,680
Standard price $=₹ 15,680 / 560=₹ 28.00$
(v) Let ' $X$ ' be the units introduced, then Normal loss $=0.10 \mathrm{X}$

Abnormal Loss $=200$ units
Then output will be $X-0.10 x-200=25000.90 X=2700 X$
$=2700 / 0.90=3000$ units.
(b) (i) The Companies (Cost Rec ords a nd Audit) Rules 2014 covers "Education Servic es, other than such similar services falling under phila nthropy or as part of social spend which do not form part of any business".
Any Company imparting training or education by means of any mode is covered under Education Services.
However, auxiliary services provided by companies, as a separate independent entity, to educational institutions viz.,
(i) Transportation of students,
(ii) Catering service including any mid-day meals scheme,
(iii) Secunty or cleaning or house-keeping services in such educ ational institution
(iv) Services relating to admission to such institution or conduct of examination are not included under Education Services.
In case of the educational institution covered under the Rules is providing the above auxiliary services as a part of their total operations, then the institution will be required to mainta in records for such a uxilia ry services also.
(ii) CRA-2 Form(intimation for a pointment of cost auditor to Central Govemment) has replaced the earlier Form 23C (application seeking approval for appointment of cost auditor). A single Form CRA-2 is required to be filed providing details of the sectors/industries covered under cost audit and details of cost auditor. For Companies a ppointing multiple cost auditors, only one single Form CRA-2 is required to be filed. Provision has been made in the Form to accommodate details of multiple cost auditors.
(c) Match the following

| Column 'A' |  | Column 'B' |  |
| :---: | :--- | :---: | :--- |
| 1. | Transfer Price | (A) | Goal Congruence |
| 2. | Zero Base Budgeting | (E) | Not on the Basis of Trends |
| 3. | Performance Budgeting | (B) | Responsibility Accounting |
| 4. | Throughput Accounting | (C) | Performance Mea surement |
| 5. | Profit Ea med on a Contract Account | (D) | Notional Profit |

(d) (i) The Total Cost $=x\left(x^{3}+10 x^{2}-9 x\right)=x^{4}+10 x^{3}-9 x^{2}$

## Suggested Answer_Syl12 J un2017_Paper_10

(ii) The a verage va riable cost $=x^{3}+10 x^{2}-9 x\left[\frac{x^{4}+10 x^{3}-9 x^{2}}{x}\right]$
(iii) Marginal Cost $=\frac{d}{d x}\left(x^{4}+10 x^{3}-9 x^{2}\right)=4 x^{3}+30 x^{2}-18 x$

## SECTION - B

(Cost and Management Accounting - Methods \& Techniques and Cost Records \& Cost Audit) Answer any three questions.
$17 \times 3=51$
2. (a) A review of the result of the first quarter of the yearmade by the top management of M/s. SS Ldd., which makes only one product, revealed the following:
Sales in units $\quad \mathbf{1 0 , 0 0 0}$
Loss ₹10,000
Fixed cost (for the year $₹ 1,20,000) \quad ₹ 30,000$
Variable cost per unit ₹ 8
The Finance Manager who feels perturbed suggests that the company should at least break-even in the second quarter with a drive for increased sales. Towards this, the company should introduce a better packing which will increase the cost by ₹ 0.50 per unit
The Sales Manager has an altemative proposal. For the second quarter, additional sales promotion expenses can be increased to the extent of $₹ 5,000$ and a profit of $₹$ 5,000 can be aimed at during the period with increased sales.
The Production Manager feels othenwise. To improve the demand, the selling price per unit has to be reduced by $3 \%$. As a result, the sales volume can be increased to attain a profit level of $₹ 4,000$ for the quarter.
The Managing Director asks you as a Cost Accountant to evaluate the three proposals, calculate the P/V ratio and additional sales volume that would be required in each case and suggest which proposal should be accepted.
(b) What is differential cost? State the essential features of differential cost
$2+3=5$

## Answer: 2

(a) Selling Price per unit for the first quarter

| Fixed cost | $₹ 30,000$ |
| :--- | :---: |
| Less: Loss | $\frac{₹ 10,000}{₹}$ |
| Contribution | $₹ 20,000$ |
| Contribution per unit | $₹ 2.00 \quad(20,000 \div 10,000)$ |
| S-V =Contribution | or $\mathrm{S}=$ Contribution $+\mathrm{V}=₹ 2.00+8.00$ or $₹ 10.00$ |

Forsecond quarter: Finance Manager's Proposal
Revised variable cost $=₹ 8.00+0.50=₹ 8.50$
Revised contribution $=₹ 10.00-8.50=₹ 1.50$
Break-even point(units) $=$ Fixed cost $\div$ contribution per unit
$=₹ 30,000 \div ₹ 1.50=20,000$ units
$\mathrm{P} / \mathrm{V}$ ratio $=1.5 / 10 \times 100=15 \%$.
Therefore additional 10,000 units should be sold to breakeven.
Sales Manager's Proposal

| Present fixed cost | $₹ 30,000$ |
| :--- | :---: |
| Add: Salespromotion expenses | $\underline{5,000}$ |
| Revised fixed cost | $\underline{35,000}$ |
| Revised Profit | $\underline{5,000}$ |

## Suggested Answer_Syl12 J un2017_Paper_10

Revised contribution
40,000
Revised Sales Volume $=$ Revised contribution $\div$ contribution per unit (first quarter)
$=₹ 40,000 \div ₹ 2$. or 20,000 units.
In this case also, the additional sales volume of 10,000 units is required.

## Production Manager's Proposal

Revised selling price =₹ 9.70 (reduced by 3\%)
Contribution per unit $=₹ 9.70-₹ 8.00=₹ 1.70$
Revised contribution =Existing fixed cost + Revised profit

$$
=₹ 30,000+₹ 4,000=₹ 34,000
$$

Revised sales volume $=$ Revised contribution $\div$ contribution per unit

$$
\begin{aligned}
& =₹ 34,000 \div 1.70=20,000 \text { units. } \\
& \text { P/V ratio }=1.70 / 9.70 \times 100=17,52 \% . \\
& \text { Additional SalesVolume required is } 10,000 \text { units. }
\end{aligned}
$$

## Conclusion:

The summary of profitability of the three proposals:

|  | Financial Manager | Sales manager | Production Manager |
| :--- | :---: | :---: | :---: |
| P/V ratio | $15 \%$ | $20 \%$ | $17.52 \%$ |
| Net Profit | Nil | $₹ 5,000$ | $₹ 4,000$ |

It is noticed that the additional Sales volume in all the three proposals is 10,000 units to achieve the desired objective. Therefore, the sales volume does not affect the decision. The P/V ratio and Net Profit of Sales Manager's proposal are the maximum and therefore this proposal should be accepted.
(b) Differential Cost:

Differential Cost is the change in the costs which results from the adoption of an altemative course of action. The altemative actions may arise due to change in sales volume, price, product mix (by increasing, reducing or stopping the production of certa in items), or methods of production, sales, or sales promotion, or they may be due to 'make or buy' or take or refuse' decisions. When the change in costs occurs due to change in the activity from one level to a nother, differential cost is referred to as inc remental cost or detrimental cost, if a decrease in output is being considered, i.e. total increase in cost divided by the total increase in output. However, accountants generally do not distinguish between differential cost and incremental cost and the two terms are used to mean one and the same thing.
The essential features of differential costs are as follows:-

1. The basic data used for differential cost analysis are costs, revenue and the investment factors which are relevant in the problem for which the analysis is undertaken.
2. Total differential costs rather than the costs per unit are considered.
3. Differential cost a nalysis is made outside the accounting records.
4. As the differences in the costs at two levels a re considered, absolute costs at each level are not as relevant as the difference between the two. Thus, items of costs which do not change but are identical for the altematives under consideration, are ignored.
5. The differentials are measured from a common base point or position.
6. The stage at which the difference between the revenue and the cost is the highest, measured from the common base point, determines the choice from amongst a number of altemative actions.

## Suggested Answer_Syl12 J un2017_Paper_10

3. (a) M. J. Ltd. manufactures 4 products, viz., A, B, C and D. The data relating to production activity are as under:

| Product | Quantity of <br> Production <br> (units) | Material <br> Cost/ Unit <br> $₹$ | Direct <br> labour <br> hours/ unit | Machine <br> hours/ unit | Direct labour <br> cost/ unit |
| :---: | :---: | :---: | :---: | :---: | :---: |
| A | 1,000 | 10 | 1 | $0-50$ | 6 |
| B | 10,000 | 10 | 1 | $0-50$ | 6 |
| C | 1,200 | 32 | 4 | 2.00 | 24 |
| D | 14,000 | 34 | 3 | 3.00 | 18 |

The Production overheads are as under:

- Overhead applicable to machine oriented activity
- Overhead relating to ordering materials

1,49,700

- Setup 17,400
- Set up costs 17,400
- Administration overheads for spare parts

34,380

- Material handling costs

30,294
The following further information have been compiled:

| Product | No. of set up | No. of material <br> orders | No. of times <br> materials <br> handled | No. of spare parts |
| :---: | :---: | :---: | :---: | :---: |
| A | 3 | 3 | 6 | 6 |
| B | 18 | 12 | 30 | 15 |
| C | 5 | 3 | 9 | 3 |
| D | 24 | 12 | 36 | 12 |

Required:
(i) Select a suitable cost driver for each item of overhead expense and calculate the cost per unit of cost driver.
(ii) Using the concept of activity based costing, compute the factory cost per unit of each product

5+7=12
(b) Distinguish between Cost Control and Cost Reduction.

Answer: 3 (a)
Computation of Cost Driver rates
(1) Overheads relating to Machinery oriented activity

Cost Driver $=>$ Machine Hour Rate
$(1000 \times 0.5)+(10000 \times 0.5)+(1200 \times 2)+(14,000 \times 3)$
$1,49,700 / 49,900=₹ 3$ per hour
(2) Overheads relating to ordering materials

Cost driver $=>$ No. of Material orders
7680/30 =₹ 256 perorder
(3) Set up costs

Cost driver $=>$ No. of set ups

## Suggested Answer_Syl12 J un2017_Paper_10

17400/50 = ₹348 perset up
(4) Administrative Overheadsforspare parts

Cost driver $=>$ No. of spare parts
34380/36 =₹ 955 perspare part.
(5) Material Handling costs

Cost driver $\Rightarrow$ No. of times materials ha ndled 30294/81 =₹ 374 per material handling

Computation of factory cost for each product

|  | A |  |  | 3 |  | C |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Materials |  | 10.00 |  | 10.00 |  | 32.00 |  | 34.00 |
| Labour |  | 6.00 |  | 6.00 |  | 24.00 |  | 18.00 |
| Overheads |  |  |  |  |  |  |  |  |
|  | 1.500 |  | 1.50 |  | 6.00 |  | 9.00 |  |
| Ordering of Materials | 0.768 |  | 0.31 |  | 0.64 |  | 0.22 |  |
| Set up Costs | 1.044 |  | 0.63 |  | 1.45 |  | 0.60 |  |
| Administrative Spare <br> Parts | 5.730 |  | 1.43 |  | 2.39 |  | 0.82 |  |
| Material handling | 2.244 | 11.29 | 1.12 | 4.99 | 2.81 | 13.29 | 0.96 | 11.60 |
| Factory Cost $(₹)$ |  | 27.29 |  | 20.99 |  | 69.29 |  | 63.60 |

## Answer: 3 (b)

| Cost Control | Cost Reduction |
| :---: | :---: |
| i. Cost control is the effort towards achieving the cost reduction | i. Cost Reduction is the final result. <br> It represents permanent reduction in cost |
| ii. The process of cost control is to set up a target like any other control measure. Other steps in any system of control are: collection of actuals and comparison with standard, variances, remedial action thereof. | ii. Cost Reduction is the final achievement in the process of Cost Control. |
| iii. It a ssumes existence of standards | iii. There is always scope for further improvements. Thus Cost Reduction challenges standards and targets. |
| iv. It is a preventive function | iv. It is a corrective function |
| v. It lacks dynamic approach | v. It is a dynamic and ever continuous approach |
| vi. Costs a re optimised | vi. There is always scope for further reduction, in the achieved costs under controlled conditions at all times. |

4. (a) The cost of an article at a capacity level of 10,000 units is given under $A$ below. For a variation in capacity above or below this level, the individual expenses vary as indic ated in $B$ below:

## Suggested Answer_Syl12 J un2017_Paper_10

|  | A (₹) | B |
| :---: | :---: | :---: |
| Material Cost | 50,000 | 100\% varying |
| Labour Cost | 30,000 | 100\% varying |
| Power | 3,000 | 80\% varying |
| Repairs and Maintenance | 3,500 | 80\% varying |
| Stores | 2,000 | 100\% varying |
| Inspection | 800 | 25\% varying |
| Depreciation | 10,000 | 100\% varying |
| Administrative Overhead | 3,600 | 25\% varying |
| Selling Overhead | 4,500 | 50\% varying |
| Total | 1,07,400 |  |
| Cost per unit | 10-74 |  |

Find out the unit cost of the product under each individual expenses at production level of 8000 units and 12000 units.
(b) What is meant by inter firm comparison? Briefly explain its benefits. 3+4=7

Answer: 4 (a)

| Production (units) | 10,000 | 8,000 | 12,000 |
| :--- | ---: | ---: | ---: |
| 1. VARIABLE C ost: | $₹$ | $₹$ | $₹$ |
| Material Cost(100\% variable) | 50,000 | 40,000 | 60,000 |
| Labour cost (100\% variable) | 30,000 | 24,000 | 36,000 |
| Power(80\% variable) | 2,400 | 1,920 | 2,880 |
| Repairs and Maintenance(80\% va riable) | 2,800 | 2,240 | 3,360 |
| Stores (100\% va riable) | 2,000 | 1,600 | 2,400 |
| Inspection(25\% va riable) | 200 | 160 | 240 |
| Depreciation (100\% variable) | 10,000 | 8,000 | 12,000 |
| Administrative overhead(25\% variable) | 900 | 720 | 1,080 |
| Selling overhead(50\% va riable) | 2,250 | 1,800 | 2,700 |
| Total Variable Cost | $1,00,550$ | 80,440 | $1,20,660$ |
|  |  |  |  |
| 2. Fixed Cost |  |  |  |
| Power (20\% fixed) | 600 | 600 | 600 |
| Repairs (20\% fixed) | 700 | 700 | 700 |
| Inspection (75\% fixed) | 600 | 600 | 600 |
| Admn. overhead (75\%fixed) | 2700 | 2,700 | 2,700 |
| Selling overhead (50\% fixed) | 2,250 | 2,250 | 2,250 |
| Total fixed cost | 6,850 | 6,850 | 6,850 |
| Total cost (1+2) | $1,07,400$ | 87,290 | $1,27,510$ |
| Cost per unit | 10.74 | 10.91 | 10.63 |

## Answer: 4 (b)

## Fim Comparison

Inter-firm comparison as the name denotes means the techniques of evaluating the performances, efficiencies, deficiencies, costs and profits of similar nature of firms engaged in the same industry or business. It consists of exchange of information, voluntarily of course,

## Suggested Answer_Syl12」 Jun2017_Paper_10

conceming production, salescost with varioustypes of break up, prices, profits, etc., among the firms who are interested or willing to make the device a success. The basic purposes of such comparison are to find out the weak points in an organisation and to improve the efficiency by taking appropriate measuresto wipe out the weakness gradually overa period of time.
The benefits which are derived from Inter-fim Comparison are appended below:
a. Inter-firm Comparison makes the management of the organisation aware of strengths and weakness in relation to otherorganisations in same industry.
b. As only the significant items are reported to the Management, time and efforts are not unnec essarily wasted.
c. The management is able to keep up to date information of the trendsand ratiosand it becomes easierfor them to take the necessary steps for improvement.
d. It develops cost consciousness a mong the members of the industry.
e. Information about the organisation is made available freely without the fear of disclosure of confidential data to outside market or public.
5. (a) A company fixes the inter-divisional transfer prices for its products on the basis of cost plus an estimated retum on investment in its division. The relevant portion of the budget for Division A for the year 2016-17 is given below:

| Fixed assets | $₹ \mathbf{5 , 0 0 , 0 0 0}$ |
| :--- | ---: |
| Current assets (other than debtors) | $₹ 3,00,000$ |
| Debtors | $₹ 2,00,000$ |
| Annual fixed cost of the division | $₹ 8,00,000$ |
| Variable cost per unit of product | $\mathbf{₹} 10$ |
| Budgeted volume of production per year (units) | $\mathbf{4 0 0 0 0 0}$ |
| Desired retum on investment | $\mathbf{2 8 \%}$ |

You are required to determine the transfer price for the division A.
(b) Prepare a Cash Budget for the three months ending on 30th June, 2018 from the infomation given below:
(i)

| Month | Sales $(₹)$ | Materials $(₹)$ | Wages $(₹)$ | Overheads $(₹)$ |
| :--- | ---: | ---: | ---: | ---: |
| February | $\mathbf{1 4 , 0 0 0}$ | $\mathbf{9 , 6 0 0}$ | $\mathbf{3 , 0 0 0}$ | $\mathbf{1 , 7 0 0}$ |
| March | $\mathbf{1 5 , 0 0 0}$ | $\mathbf{9 , 0 0 0}$ | $\mathbf{3 , 0 0 0}$ | $\mathbf{1 , 9 0 0}$ |
| Arpil | $\mathbf{1 6 , 0 0 0}$ | $\mathbf{9 , 2 0 0}$ | $\mathbf{3 , 2 0 0}$ | $\mathbf{2 , 0 0 0}$ |
| May | $\mathbf{1 7 , 0 0 0}$ | $\mathbf{1 0 , 0 0 0}$ | $\mathbf{3 , 6 0 0}$ | $\mathbf{2 , 2 0 0}$ |
| June | $\mathbf{1 8 , 0 0 0}$ | $\mathbf{1 0 , 4 0 0}$ | $\mathbf{4 , 0 0 0}$ | $\mathbf{2 , 3 0 0}$ |

(ii) Credit terms are:

Sales: 10\% sales are on cash, $50 \%$ of the credit sales are collected in the next month and the balance in the following month.
Creditors - Materials 2 months

- Wages $1 / 4$ month
- Overheads $1 / 2$ month
(iii) Cash and Bank balance on 1st April, 2018 is expected to be ₹ 6,000 .
(iv) Other relevant information are:
> Plant and Machinery will be installed in February, 2018 at a cost of ₹96,000. The monthly installments of $₹ 2,000$ is payable from April onwards.
> Dividend @ $5 \%$ on Preference Share Capital of $₹ \mathbf{2 , 0 0 , 0 0 0}$ will be paid on 1st J une.
> Advance to be received forsale of vehicles $₹ 9,000$ in J une.


## Suggested Answer_Syl12 J un2017_Paper_10

> Dividends from investments amounting to $₹ 1,000$ are expected to be rec eived in June.
> Income tax (advance) to be paid in June is ₹ $\mathbf{2 , 0 0 0}$.

## Answer: 5 (a)

Statement showing the transfer price for Division A:

| Fixed a ssets |  | $₹ 50,00,000$ |
| :--- | ---: | ---: |
| Working Capital-Current Assets |  |  |
| -Debtors | $2,00,000$ |  |
| Total investment |  | $5,00,000$ |
| Desired rate of retum | $10,00,000$ |  |
| Total Retum(i, e., Profit) ₹ $10,00,000 \times 28 \%$ |  | $28 \%$ |
| Budget production p.a., (units) |  | $₹ 2,80,000$ |
| Retum per unit |  | $4,00,000$ |
| Variable Cost per unit |  | $₹ 0.70$ |
| Fixed cost perunit (₹ $8,00,000+4,00,000)$ |  | $₹ 10.00$ |
| Transfer price for Division A |  | $₹ 12.00$ |

## Answer: 5 (b)

| Sales realisation |  | Realization from Debtors |  |
| :--- | :---: | :---: | :--- |
| Month | Sales | Credit sales | $₹$ |
| February | $14,000 \times 90 \%$ | $12,600 \times 50 \%$ | $=6,300$ |
| March | $15,000 \times 90 \%$ | $13,500 \times 50 \%$ | $=6,750$ |
|  |  |  | 13,050 in April 2018 |
| March | $15,000 \times 90 \%$ | $13,500 \times 50 \%$ | $=6,750$ |
| Aprial | $16,000 \times 90 \%$ | $14,400 \times 50 \%$ | $=7,200$ |
|  |  |  | 13,950 in May 2018 |
| Aprial | $16,000 \times 90 \%$ | $14,400 \times 50 \%$ | $=7,200$ |
| May | $17,000 \times 90 \%$ | $15,300 \times 50 \%$ | $=7,650$ |
|  |  |  | 14,850 in J une 2018 |

Cash Budget $₹$

| Particulars | April'18 | May'18 | June'18 |
| :--- | :---: | :---: | :---: |
| A. Opening Balance | 6,000 | 3,950 | 3,000 |
| B. Receipts from: |  |  |  |
| Cash Sales | 1,600 | 1,700 | 1,800 |
| Debtors | 13,050 | 13,950 | 14,850 |
| Advance | - | - | 9,000 |
| Dividends from Investments | - | - | 1.000 |
| TotalB | 14,650 | 15,650 | 26,650 |
| Total A+B | 20.650 | 19.600 | 29,650 |
| C. Payments: | 9,600 |  |  |
| Creditors | 750 | 9,000 | 9,200 |
| Wages |  | 800 | 900 |

## Suggested Answer_Syl12」 Jun2017_Paper_10

|  | 2,400 | 2,700 | 3,000 |  |
| :--- | :---: | :---: | :---: | :---: |
| Overheads | 950 | 1,000 | 1,100 |  |
|  | 1,000 | 1,100 | 1,150 |  |
| Plant \& Machinery: | 2,000 |  |  |  |
| Installment | - | - | 2,000 |  |
| Preference Dividend | - | - | 10,000 |  |
| Advance Income Tax | 16,700 | 16,600 | 2,000 |  |
| Total C | 3,950 | 3,000 | 300 |  |
| D. Closing Balance(A+B) -(C) |  |  |  |  |

6. (a) State the significance of different Forms in Companies (Cost Records \& Audit) Rules, 2014.
(b) Draw a flow chart of applicability of Cost Audit Rule-4 for Regulatory and Nonregulatory sectors under Companies (Cost Records and Audit) Rules, 2014.
(c) Mention any eight (8) headings prescribed in Form CRA-1 for maintaining cost records.

## Answer: 6 (a)

CRA- 1: Maintain Cost Records in Form CRA - 1. Every company under rule 5 including all units and branches thereof, shall, in respect of each of its financial year commencing on or after the 1st day of April, 2014, ma inta in cost records in Form CRA-1.

CRA- 2: Form of intimation of appointment of Cost Auditor by the Company to Central Govemment. Every company referred to in rule 6(1) shall inform the cost auditor concemed of his or its appointment as such and file a notice of such appointment with the Central Govemment within a period of thiity days of the Board meeting in which such appointment is made or within a period of one hundred and eighty days of the commencement of the financial year, whic hever is earlier, through electronic mode, in Form CRA-2, along with the fee as specified in Companies (Registration Offic es and Fees) Rules, 2014.
CRA- 3 : Form of the Cost Audit Report. Every cost auditor, who conducts an audit of the cost records of a company, shall submit the cost audit report along with his or its reservations or qualific ations or observations or suggestions, if any, in Form CRA-3.
CRA-4 : Form for filing Cost Audit Report with the Central Govemment. Every company covered under rule 6 shall, within a period of thirty days from the date of receipt of a copy of the cost audit report, fumish the Central Govemment with such report along with full information and explanation on every reservation or qualific ation conta ined therein, in Form CRA-4 along with fees specified in the Companies (Registration Offices and Fees) Rules, 2014.

## Answer: 6 (b)

## Suggested Answer_Syl12 J un2017_Paper_10



## Answer: 6 (c)

The form CRA-I presc ribes the form in which cost records shall be maintained. The form categorizes the requirement of maintaining proper details as per 30 headings. The headings are as follows:
(1) Material Cost, (2) Employee Cost, (3) Utilities, (4) Direct Expenses, (5) Repair and Maintenance, (6) Fixed Assets and Depreciation, (7) Overheads, (8) Administrative Overheads, (9)Transportation Cost, (10) Royalty and Technical Know-how, (11) Research and Development expenses, (12) Quality Control Expenses, (13) Pollution Control Expenses, (14) Service Department Expenses, (15) Packing Expenses, (16) Interest and Financing Charges, (17) Any other item of Cost, (18) Capacity Determination, (19) Work-in-progress and finished stock, (20) Captive Consumption, (21) By-Products and Joint Products, (22) Adjustment of Cost Variances, (23) Reconciliation of Cost and Financial Accounts, (24) Related Party Transactions, (25) Expenses or Incentives on Exports, (26) Production records, (27) Sales records, (28) Cost Statements, (29) Statistical Records, (30) Records of Physical Verification.

## Section - C <br> (Ec onomics for Managerial Dec ision Making)

Answer any two from the following.
$12 \times 2=24$

## 7. (a) The Demand Curve for $X$ is given by the equation:

$p=24-\frac{1}{2} \sqrt{q}$, where $p$ and $q$ denote price and quantity respectively. Find the point price elasticity for $p=₹ 12$.

## Suggested Answer_Syl12 J un2017_Paper_10

(b) Shadow prices are imputed values - Discuss.

## Answer: 7 (a)

Given the demand curve,
$P=24-1 / 2 \sqrt{q}$
(1) where $P=12$

Differentiating equation (1) w.r. to q
$\frac{d p}{d q}=-\frac{1}{2}\left(\frac{1}{2 \sqrt{q}}\right)=-\frac{1}{4 \sqrt{q}}$
$\frac{d q}{d p}=-4 \sqrt{q}$
If $P=12$, considering equation (1)
$12=24-\frac{1}{2} \sqrt{q}$
$\frac{1}{2} \sqrt{q}=24-12=12$
$\sqrt{q}=(12) \times 2=24$
$q=576$
Price Elasticity of demand at $\mathrm{P}=12$.

$$
\begin{aligned}
&\left|\frac{p}{q} \times \frac{d q}{d p}\right|=\left\lvert\, \frac{12}{576} \times(-4 \sqrt{q} \mid\right. \\
&=\left\lvert\, \frac{12}{576} \times(-4 \sqrt{576} \mid\right. \\
&=\left|-\frac{12.4}{\sqrt{576}}\right|=\left|\frac{12.4}{24}\right| \\
&=|-2| \quad=2
\end{aligned}
$$

## Answer: 7 (b)

Shadow Pricing : The producer has to decide two questions'
1 How much of each product should be produced to maximize profits,
2. What price is worth paying for additional qua ntities of a scarce resource.

To decide the second question 'What price is worth paying for additional quantity of a scarce resource", very often shadow prices" are used. Shadow prices are not prices obtained by observing the real world. Shadow prices are 'imputed values". The shadow prices show the marginal contribution of the factors of production employed. It is calculated by using the "simplex method". These imputed values show the increase in profit which would result if an additional unit of that scarce factor is used. The imputed value is the reduction in contribution if that scarce factor is removed.
8. (a) Given, $c=x^{3}-10 x^{2}+9 x ; R=12 x^{2}+11 x-4$. Find the total profit and marginal profit. 8
(b) Critic ally examine the COBB-DOUGLAS production function.

## Answer: 8 (a)

## Suggested Answer_Syl12 J un2017_Paper_10

$$
\begin{aligned}
& C=x^{3}-10 x^{2}+9 x \\
& R=12 x^{2}+11 x-4 \\
& \text { Total Profit }=R-C=12 x^{2}+11 x-4-x^{3}+10 x^{2}-9 x \\
& =-x^{3}+22 x^{2}+2 x-4 \\
& =-\left(x^{3}-22 x^{2}-2 x+4\right)(\text { Say P) } \\
& \text { Marginal Profit }=\left(3 x^{2}-44 x-2\right)
\end{aligned}
$$

## Answer: 8 (b)

1) Cobb-Douglas production function is criticized because it shows a constant retum to scale. But constant retums to scale are not actuality. Industry is either subject to inc reasing retums or diminishing retums. Due to scarcity and indivisibility of some factors it is not possible to make a proportionate change of all factors. So constant retums are not possible.
2) No entrepreneur will like to increase the inputs to have constant retums only. His aim will be to get increasing retums but not constant retums
3) Problems arise when this production function is applied to each firm in the industry a nd to the industry as a whole. This function as applied to each firm may not give the same result as that of the industry.
4) It is based on the assumption that factors of production are substitutable and excludes complementary of factors. But, in the short non-complementary of factors is possible. Therefore, it applies more to the long run than the short run.
9. (a) Fiscal or Budgetary Policies in India are designed to achieve certain objectives. Explain.
(b) Disc uss briefly the Pricing Polic ies based on market conditions.

## Answer: 9 (a)

## 1) Fiscal Policy or Budgetary Policy:

Fiscal policy or budgetary policy in India is designed to achieve the following objectives:
(i) To achieve rapid economic development;
(ii) To reduce concentration of income and wealth so as to create socialistic pattem of society;
(iii) To achieve plan targets of growth and employment
(iv) To reduce regional imbalances by providing incentive forbackward area location of industries, and
(v) To modify industrial structure according to plan frame work by encouraging/ discouraging investments in certain industries.

## Answer: 9 (b)

PRICING POUCIES BASED ON MARKETCONDIIONS:
(a) Perfect Competition: A firm can only sell its product at the market price and nothing above it. In the long run, for an efficient firm, the salesprice is just equal to the average cost. Normal profit is made. There is no excess profit.
(b) Monopoly: Monopolies are almost always nationa lized enterprises for which the criterion of maximization of profit is not justifiable. In reality, a firm enjoys monopoly position only because it has succeeded in eliminating or absorbing its competitors. It is therefore

## Suggested Answer_Syl12 J un2017_Paper_10

probable that, initially, it was better organized and more efficient.
(c) Temporary- monopoly: This situation occurs more frequently. A firm invents a new product and places it on the market. For quite some time the demand will remain low, as consumers are not yet aware of the product. The firm will enjoy a de facto monopoly under the protection of its patents. Then, as the product enters into common usage, demand develops rapidly. Additional firms try to enter the market. They develop new production methods. Gradually, prices and production techniques tend to sta bilize. So at the end, the market evolves towards an ordina ry competitive one.
(d) Skimming Price Policy: When the product is new but with a high degree of consumer acceptability, the firm may decide to charge a high mark up and, therefore, charge a high price. The system of charging high prices for new products is known as price skimming for the object is to "skim the cream" from the market.
(e) Duopoly: This is the case where there are only two firms in an industry. Each duopolistic can choose his production in such a way as to maximize his income for a given value of output. Each duopolistic has no interest in modifying his behaviour as long as the other does not modify his.
(f) Oligopoly: In oligopolistic situations, entrepreneurs attempt to avoid price wars which are ruinous for the industry. Being aware of the fact that their rivals can do the same, they refrain from seeking to increase their share of the market through price cuts. As a result, oligopoly can attain a certain stability characterized by: a) the 'price leadership' of a firm, b) the reduction of hidden prices, and c) competition in fields other than that of price (like competition in fields other than that of price (like promotion, packaging, etc.)
(g) Monopolistic competition: In this type of market, price policies are extremely varied because of product differentiation. Each firm is faced with a separate demand curve and a market price.

