# INTERMEDIATE EXAMINATION GROUP II <br> (SYLLABUS 2012) 

## SUGGESTED ANSWERS TO QUESTIONS DECEMBER 2015

## Paper-10: COST AND MANAGEMENT ACCOUNTANCY

Time Allowed : 3 Hours ..... Full Marks : 100
The figures in the margin on the right side indicate full marks. This paper contains four questions.
All questions are compulsory, subject to instruction provided against each question.
All workings must from part of your answer.
Assumptions, if any, must be clearly indicated.
Please (i) Write answers to all parts of a question together.
(ii) Open a new page for answer to a new question.
(iii) Attempt the required number of questions only.

1. Answer all questions.
(a) Given: Sales ₹ $2,00,000$; Fixed Cost ₹ 40,000 ; BEP ₹ $1,60,000$. Ascertain the profit. 2
(b) A contract is expected to be $80 \%$ complete in its first year of construction, as certified. The Contractee pays $75 \%$ of the work certified as and when certified and makes final payment on the completion of the Contract. The following information is available for the first year:
Cost of Work uncertified 80,000
Profit transferred to Profit and Loss Account at the end of year 1 on incomplete contract 60,000
Cost of Work to date $8,80,000$
Compute the Notional Profit. 2
(c) Narrate any two practical difficulties in installing a costing system. 2
(d) State any two limitations of inter-firm comparison. 2
(e) Calculate the efficiency ratio from the following figures:
Budgeted production 160 units
Actual production 120 units
Standard time per unit 10 hours
Actual hours worked 1000

## Suggested Answer_Syl12_Dec2015_Paper 10

(f) Is a cost auditor required to audit and certify monthly, quarterly, half-yearly and yearly cost statements?
$(\mathrm{g})$ Is the provision of rotation of auditors applicable to cost auditors also? 2
(h) What is 'shadow price'? 2
(i) Mention two conditions for price discrimination. 2
(j) If Total Revenue ( $₹$ ) $=20 Q$ and Total Cost $(₹)=400+12 Q$, find Break Even Point in units. Given, $Q=$ number of units.

## Answer:

1. 

(a) P/V Ratio $=$ Fixed Cost/ BEP $=40,000 / 1,60,000=0.25$

Total Contribution $=$ Sales $\times P / V=200000 * 0.25=₹ 50000$
Profit $=$ Contribution - Fixed Cost $=50,000-40,000=₹ 10,000$.
(b) As the Contract is $80 \%$ complete, $2 / 3$ rd of Notional Profit on Cash basis has been transferred to P/L A/C in the $1^{\text {st }}$ year of the contract.
Thus, amount transferred to P/L A/C $=2 / 3 \times$ Notional Profit $\times \%$ of cash received
Or, ₹ $60,000=2 / 3 \times$ Notional Profit $\times 75 \%$
Or, Notional Profit - 60,000 $\times(3 / 2) \times(100 / 75)=₹ 1,20,000$
(c) Practical difficulties in installing a costing system: Any two of the following:

- Lack of support from top management.
- Resistance from the existing staff.
- High cost of operating the system.
- Shortage of trained staff.
(d) Limitations of inter-firm comparisons (any two):
- Top management may not be convinced of the utility of the inter-firm comparison
- Reluctance to disclose data which a concern considers confidential
- Non-availability of a suitable base for comparison.
- Absence of proper cost accounting system to produce reliable figures for comparison.
(e) Efficiency Ratio $=$ standard hours for actual production/actual hours worked $=(10$ hours $\times 120$ units/ 1000) $\times 100=120 \%$
(f) The cost auditor is appointed to conduct audit of the cost records and make report thereon for the financial year for which he is appointed. It is not incumbent upon the cost auditor to certify monthly, quarterly, half-yearly cost statements.
(g) The Act does not provide for rotation in case of appointment of cost auditors and the same is not applicable to a cost auditor.
(h) Shadow Price is the imputed value. It shows the marginal contribution of a factor of production employed. When resources are constraints in a Primal LPP, the solution of its Dual indicates the Shadow Prices of the resources.
(i) Mention two conditions for price discrimination.

Price discrimination is possible if the following conditions are satisfied:

## Suggested Answer_Syl12_Dec2015_Paper 10

- There must be two or more separate markets.
- Elasticity of demand in each market must be different.
(j) Total Cost (₹) $=400+12 Q$; Total Revenue ( $₹$ ) $=20 Q$

Hence, Fixed Cost = ₹ 400, Variable Cost per unit = ₹ 12, Price per unit = ₹ 20,
Contribution per unit $=20-12=₹ 8$;
BEP $=$ Fixed Cost $/$ Contribution per unit $=400 / 8=50$ units.
2. Answer any two questions (Carrying $\mathbf{2 0}$ marks each):
(a) (i) In 2014 the turnover of Akash Ltd., which operated at a margin of safety of $\mathbf{2 5 \%}$, amounted to $₹ 12,00,000$ and its profit volume ratio was $40 \%$. During 2015 the company estimated that although the same volume of sales would be maintained, the sale value would go down due to decrease in selling price. There will be no change in variable costs. The company proposes to reduce its fixed costs through an intensive cost reduction programme. These changes will alter the profit volume ratio and margin of safety to $\frac{100}{3} \%$ and $40 \%$ respectively in 2015.

You are required to present a comparative statement indicating sales, variable costs, fixed costs and profits of the company for 2014 and 2015.
(ii) Chinu Enterprize has furnished the following information from the financial books for the year ended on 31st March, 2015:

|  | (₹) |  | (₹) |
| :---: | :---: | :---: | :---: |
| Opening Stock | 1,40,000 | Sales (10250 units | 28,70,000 |
| (1000 units @ ₹ 140 each) |  |  |  |
| Material consumed | 10,40,000 | Closing stock | 1,50,000 |
|  |  | (750 units @ ₹ 200 each) |  |
| Wages | 6,00,000 |  |  |
| Gross Profit c/d | 12,40,000 |  |  |
|  | 30,20,000 |  | 30,20,000 |
| Factory Expenses | 3,79,000 | Gross Profit b/d | 12,40,000 |
| Administration Expenses | 4,24,000 | Bad debts recovered | 5,000 |
| Selling Expenses | 2,20,000 | Rent received | 40,000 |
| Bad debts | 16,000 |  |  |
| Discount Allowed | 20,000 |  |  |
| Net Profit | 2,26,000 |  |  |
|  | 12,85,000 |  | 12,85,000 |

The cost sheet shows the cost of materials at ₹ 104 per unit and the labour cost at ₹ 60 per unit. The factory overheads are absorbed at $60 \%$ of labour cost and administration overheads at $20 \%$ of factory cost. Selling expenses are charged at ₹ $\mathbf{2 5}$ per unit. The opening stock of finished goods is valued at ₹ $\mathbf{1 8 0}$ per unit.

You are required to prepare:
I. A statement showing profit as per Cost Accounts for the year ended on 31st March, 2015; and
II. A statement showing the reconciliation of profit as disclosed in Cost Accounts with the profit shown in Financial Accounts.

## Suggested Answer_Syl12_Dec2015_Paper 10

Answer:
2. (a) (i) Comparative statement indicating sales, variable costs, fixed costs and profits of the company for 2014 and 2015

|  | $\mathbf{2 0 1 4}$ |  | $\mathbf{2 0 1 5}$ |  |
| :--- | :---: | ---: | :---: | ---: |
|  | Note no. | $\mathbf{( ₹ )}$ | Note no | (₹) |
| Sales (S) |  | $12,00,000$ | 7 | $10,80,000$ |
| Variable Cost (VC) | 1 | $7,20,000$ | 6 | $7,20,000$ |
| Contribution (C) | 2 | $4,80,000$ | 8 | $3,60,000$ |
| BEP | 3 | $9,00,000$ | 9 | $6,48,000$ |
| Fixed Cost (FC) | 4 | $3,60,000$ | 10 | $2,16,000$ |
| Profit (P) | 5 | $1,20,000$ | 11 | $1,44,000$ |

## Working Notes:

2014:
P/V Ratio $=0.4$ (Given)
$V C / S=1-P / V=1-0.4=0.6$
MOS $=0.25 \times$ (Given)

1. $V C=(V C / S) \times S=0.6 \times 1200000=₹ 7,20,000$
2. $C=S-V C=₹ 4,80,000$
3. $B E P=S-M O S=S-0.25 \times S=0.75 \times S=₹ 9,00,000$
4. $F C=B E P \times P / V=9,00,000 \times 0.4=₹ 3,60,000$
5. $P=C-F C=4,80,000-3,60,000=₹ 1,20,000$

2015:
6. $\mathrm{VC}=₹ 7,20,000$ (Same as 2014) P/V Ratio $=100 / 3 \%=1 / 3$ (Given)
$V C / S=1-1 / 3=2 / 3$
MOS $=0.40 \times S$ (Given)
7. $S=V C \times(3 / 2)=7,20,000 \times 3 / 2=₹ 10,80,000$
8. $C=S-V C=10,80,000-7,20,000=₹ 3,60,000$
9. $\mathrm{BEP}=\mathrm{S}-\mathrm{MOS}=10,80,000-0.40 \times S=10,80,000-4,32,000=₹ 6,48,000$
10. $F C=B E P \times P / V=6,48,000 \times 100 / 3 \%=₹ 2,16,000$
11. $P=C-F C=3,60,000-2,16,000=₹ 1,44,000$

## Alternative Answer:

## Marginal Cost Statement:

| Particulars | Year 2014 | Year 2015 |
| :---: | :---: | :---: |
| Sales (S) <br> Less: Variable Cos $\dagger$ | $\begin{array}{r} 12,00,000 \\ (\text { Bal fig })=(\text { Sales }- \text { Contrib. }) \\ 7,20,000 \end{array}$ | $\begin{array}{r} 7,20,000 \div 2 / 3=10,80,000 \\ \text { (no change in volume) } \\ =7,20,000 \\ \hline \end{array}$ |
| Contribution Less: Fixed Cost | $\begin{array}{r} \text { (at 40\% of Sales) } 4,80,000 \\ \text { (Bal fig) = (Contrib. }- \text { Profit) } \\ 3,60,000 \\ \hline \hline \end{array}$ | (Sales - Variable Cost)3,60,000 (bal fig) = (Contrib. - Profit) 2,16,000 |

## Suggested Answer_Syl12_Dec2015_Paper 10

| Profit | (See computation below) | (See computation below) |
| :--- | ---: | ---: |
| $1,20,000$ | $1,44,000$ |  |
| Margin of Safety | $(25 \%$ of $12,00,000)=3,00,000$ | $(40 \%$ of $10,80,000)=4,32,000$ |
| PV Ratio | (Given) $40 \%$ | (Given) $100 / 3 \%$ |
| Profit $=$ MOS $\times$ PVR | $3,00,000 \times 40 \%=1,20,000$ | $4,32,000 \times 100 / 300=1,44,000$ |

Note: Since there is no change in volume, Total Variable Cost will remain the same for both years. Since PV Ratio for 2015 is $100 / 3 \%$, Variable Cost $=1-1 / 3=2 / 3$. Hence Sales figure is derived there from.
(ii) Working Note 1: Statement of Cost (10000 units)

|  | Total cost (₹) | Cost per unit (₹) |
| :--- | ---: | ---: |
| Materials | $10,40,000$ | 104 |
| Wages | $6,00,000$ | 60 |
| Factory Overhead $60 \%$ of Wages | $3,60,000$ | 36 |
| Factory cost | $20,00,000$ | 200 |
| Administrative overhead 20\% of factory cost | $4,00,000$ | 40 |
| Total cost | $24,00,000$ | 240 |

Statement of Profit as per Cost Accounts

|  | Units | ₹ |
| :--- | ---: | ---: |
| Opening stock @ ₹180 per unit | 1000 | $1,80,000$ |
| Cost of production @ ₹240 per unit (WN 1) | 10000 | $24,00,000$ |
| Total | 11000 | $25,80,000$ |
| Less: Closing stock @ ₹240 per unit | 750 | $1,80,000$ |
| Cost of Goods Sold | 10250 | $24,00,000$ |
| Selling expense @ ₹ 25 per unit |  | $2,56,250$ |
| Cost of sales |  | $26,56,250$ |
| Profit (Balancing figure) |  | $2,13,750$ |
| Sales | 10250 | $28,70,000$ |

Reconciliation Statement for the year ending 31 March 2015
(₹)

| Profit as per Cost Accounts |  | 213,750 |
| :--- | ---: | ---: |
| Add: Over valuation of opening stock in Cost Accounts <br> $(1,80,000-1,40,000)$ | 40,000 |  |
| Over recovery of selling expenses in Cost Accounts <br> $(2,56,250-2,20,000)$ | 36,250 |  |
| Income included only in Financial Accounts: | 5,000 |  |
| Bad debt recovered | 40,000 | 121,250 |
| Rent received | 30,000 | 335,000 |
| Less: Over valuation of closing stock in Cost Accounts <br> $(1,80,000-1,50,000)$ | 19,000 |  |
| Under recovery of factory overheads in Cost Accounts <br> $(3,79,000-3,60,000)$ | 24,000 |  |
| Under recovery of admin, overheads in Cost Accounts <br> $(4,24,000-4,00,000)$ | 16,000 |  |
| Expenses included only in Financial Accounts: | 20,000 | 109,000 |
| Bad debts | 226,000 |  |
| Discount allowed |  |  |
| Profit as per Financial Accounts |  |  |

## Suggested Answer_Syl12_Dec2015_Paper 10

(b) (i) A manufacturing company operates a costing system and showed the following data in respect of the month of November, 2015.

| Budgeted |  | Actual |  |
| :--- | ---: | :--- | ---: |
| Working days | 20 | Working days | 22 |
| Man hours | 4,000 | Man hours | 4,200 |
| Fixed Overhead Cost (₹) | 2,400 | Fixed Overhead Cost (₹) | 2,500 |
| Output (units) | 800 | Output (units) | 900 |

You are required to calculate fixed overhead variances from the above data. 6
(ii) From the following data, prepare a Production Budget for ABC Co. Ltd., for the six months period ending on 30th June, 2015.
Stocks for the budgeted period:
(in units)

| Product | As on 01 January, 2015 | As on 30 June, 2015 |
| :---: | :---: | :---: |
| A | 6,000 | 10,000 |
| B | 9,000 | 8,000 |
| C | 12,000 | 17,500 |

Other relevant data:

| Product | Normal loss in production | Requirement to fulfill sales <br> programme (units) |
| :---: | :---: | :---: |
| A | $4 \%$ | 60,000 |
| B | $2 \%$ | 50,000 |
| C | $5 \%$ | 80,000 |

(iii) Naitik Ltd. provides the following cost data of a product passing through two manufacturing processes: Process A and Process B.

|  | (Amount in ₹) |  |
| :--- | ---: | ---: |
| Input: 8800 units | Process A | Process B |
| Material | $9,59,200$ | - |
| Labour Cost | 46,500 | 93,680 |
| Electric Power | $1,45,000$ | 95,000 |
| Normal loss | 48,000 | 32,000 |
| Value of scrap per unit | $5 \%$ | $4 \%$ |
| Output (units) | 10 | 12 |

Other manufacturing expenses are $₹ 1,68,000$ to be charged on the basis of labour cost.
You are required to prepare the Process Accounts, Abnormal Loss Account and Abnormal Gain Account.
Answer:
2. (b) (i) WN 1:

Standard fixed overhead per unit = budgeted fixed overhead cost/ budgeted units of output $=2400 / 800=₹ 3$

Standard fixed overhead per man hour = budgeted fixed overhead cost/ budgeted man hours $=2400 / 4000=₹ 0.6$

Standard fixed overhead per day = budgeted fixed overhead cost/ budgeted days $=2400 / 20=₹ 120$

## Suggested Answer_Syl12_Dec2015_Paper 10

## WN 2:

A. Standard Fixed Overhead Cost $=$ Standard fixed overhead per unit $\times$ Actual Output (units) $=₹ 3 \times 900=₹ 2700$
B. Fixed Overhead absorbed in actual hours $=$ Standard fixed overhead per hour $\times$ Actual hours $=₹ 0.6 \times 4200=₹ 2520$
C. Fixed Overhead Cost absorbed in actual days $=$ Standard fixed overhead per days $\times$ Actual days $=₹ 120 \times 22=₹ 2640$
D. Budgeted Fixed Overhead Cost $=₹ 2400$
E. Actual Fixed Overhead Cost $=₹ 2500$

## Computation of Variances:

Fixed Overhead Efficiency Variance $=A-B=₹ 2700-₹ 2520=₹ 180$ (Favourable)
Fixed Overhead Capacity Variance $=$ B - C = ₹ 2520 - ₹ $2640=₹ 120$ (Adverse)
Fixed Overhead Calendar Variance = C - D = ₹ 2640 - ₹ 2400 = ₹ 240 (Favourable)
Fixed Overhead Volume Variance $=A-D=12700-₹ 2400=₹ 300$ (Favourable)
Fixed Overhead Expenditure Variance = D - E = ₹ $2400-₹ 2500=₹ 100$ (Adverse)
Fixed Overhead Variance $=A-E=₹ 2700-₹ 2500=₹ 200$ (Favourable)
(b) (ii)

Production budget for 6 months ending on 30 June 2015

| Details | Products (units) |  |  |
| :--- | :---: | :---: | :---: |
|  | A | B | B |
| Budgeted sales | 60000 | 50000 | 80000 |
| Add: Closing stock | 10000 | 8000 | 17500 |
| Total required stock | 70000 | 58000 | 97500 |
| Less: Opening stock | 6000 | 9000 | 12000 |
| Net production | 64000 | 49000 | 85500 |
| Add: Normal loss in production = Net production $\times$ | $(4 \%)$ | $(2 \%)$ | $(5 \%)$ |
| Normal Loss \% / (100 - Normal Loss \%) | 2666.67 | 1000.00 | 4500.00 |
| Gross production | 66666.67 | 50000.00 | 90000.00 |

(b) (iii)

Process A Account

| Particulars | Units | Amount <br> (₹) | Particulars | Units | Amount <br> (₹) |
| :--- | ---: | ---: | :--- | ---: | ---: |
| Input | 8800 | $9,59,200$ | Normal Loss A/C (5\% of <br> 8800) | 440 | 4,400 |
| Material | 46,500 | Abnormal Loss A/C <br> (WN 2) | 60 | 9,300 |  |
| Labour cost | $1,45,000$ | Process B A/C (@ ₹155 <br> pu) | 8300 | $12,86,500$ |  |
| Electric Power |  | 48,000 |  |  |  |
| Ohher manufacturing <br> Expenses (WN 1) | $1,01,500$ |  |  |  |  |
|  | 8800 | $13,00,200$ |  | 8800 | $13,00,200$ |

Process B Account

| Particulars | Units | Amount <br> $(₹)$ | Particulars | Units | Amount <br> $(₹)$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Input | 8300 | $12,86,500$ | Normal Loss A/C (4\% <br> of 8300) | 332 | 3,984 |
| Material |  | 93,680 |  |  |  |
| Labour cost | 95,000 | Finished Stock <br> A/C (@ ₹197pu) | 8000 | $15,76,000$ |  |
| Electric Power |  | 32,000 |  |  |  |
| Other manufacturing <br> Expenses (WN 1) |  | 66,500 |  |  |  |
| Abnormal Gain A/C (WN 3) | 32 | 6,304 |  | 8332 | $15,79,984$ |
|  | 8332 | $15,79,984$ |  |  |  |

Abnormal Loss Account

| Particulars | Units | Amount <br> (₹) | Particulars | Units | Amount <br> (₹) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Process A A/C | 60 | 9,300 | Bank A/C | 60 | 600 |
|  |  |  |  |  |  |
|  |  |  | P/L A/C |  | 8,700 |
|  | 60 | 9,300 |  | 60 | 9,300 |

Abnormal Gain Account

| Particulars | Units | Amount <br> $(₹)$ | Particulars | Units | Amount <br> $(₹)$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Normal Loss A/C | 32 | 384 | Process B A/C | 32 | 6,304 |
|  |  |  |  |  |  |
| P/L A/C |  | 5,920 |  |  |  |
|  | 32 | 6,304 |  | 32 | 6,304 |

WN 1: Other Manufacturing Expenses charged as \% of Labour Cost
$=1,68,000 \times 100 /(1,45,000+95,000)=70 \%$
WN 2: Cost per unit $=(13,00,200-4,400) /(8,800-440)=₹ 155$
Value of Abnormal Loss $=155 \times 60=₹ 9,300$
WN 3: Cost per unit $=(15,73,680-3,984) /(8,300-332)=₹ 197$
Value of Abnormal Gain $=197 \times 32=₹ 6,304$
(c) (i) XYZ Ltd., which has a system of assessment of Divisional Performance on the basis of residual income, has two Divisions, Alfa and Beta. Alfa has annual capacity to manufacture $15,00,000$ units of a special component that it sells to outside customers but has idle capacity. The budgeted residual income of Beta is $₹ 1,20,00,000$ and that of Alfa is $₹ 1,00,00,000$.

Other relevant details extracted from the budget for the current year are as follows:
Particulars of Alfa:

Sale (Outside customers)
Variable cost per unit
Divisional fixed cost
Capital employed
Cost of Capital

12,00,000 units @ ₹ 180 per unit
₹ 160
₹ $80,00,000$
₹ 7,50,00,000
$12 \%$

## Suggested Answer_Syl12_Dec2015_Paper 10

Beta has received a special order for which it requires components similar to the ones made by Alfa. Fully aware of the idle capacity of Alfa, Beta has asked Alfa to quote for manufacture and supply of $3,00,000$ units of the components with a slight modification during final processing. Alfa and Beta agreed that this will involve an extra variable cost to Alfa amounting to ₹ 5 per unit.
I. Calculate the transfer price, which Alfa should quote to Beta to achieve its budgeted residual income.
II. If Beta can buy the required components from open market at a price of $₹ 180$ (situation A), ₹ 172 (situation B) or ₹ 160 (situation C), what should be its autonomous decision: buying from market at market price or buying from Alfa at the transfer price, in each of the situations? Also state with reason in what situation the decision of Beta may result in a sub-optimal decision for the company as a whole.

6
(ii) Roshan Ltd., produces three products $P, Q$ and $R$ and for each of them uses three different machines $X, Y$ and $Z$. Capacity of the machines are limited to 7000 hours for X, 8600 hours for $Y$ and 5400 hours for $Z$ per month. Relevant data for November 2015 are stated below:

| Products | $\mathbf{P}$ | $\mathbf{Q}$ | $\mathbf{R}$ |
| :--- | ---: | ---: | ---: |
| Selling price per unit (₹) | 10,000 | 8,000 | 6,000 |
| Variable cost per unit (₹) | 7,000 | 5,600 | 4,000 |
| Machine hours required per unit |  |  |  |
| $X$ | 20 | 12 | 4 |
| $Y$ | 20 | 18 | 6 |
| $Z$ | 20 | 6 | 2 |
| Expected Demand (units) | 200 | 200 | 200 |

Machine $Z$ is identified as the bottleneck. Calculate the optimum product mix based on the throughput concept and ascertain the total profits if fixed cost amounts to ₹ $7,80,000$.

Answer:
2.(c) (i)
I. Contribution required for budgeted Residual Income of Alfa:

|  | $₹$ |
| :--- | ---: |
| Fixed Cost | $80,00,000$ |
| Capital Charge on $75000000 \times 12 \%$ | $90,00,000$ |
| Residual Income | $1,00,00,000$ |
| Total Contribution required | $2,70,00,000$ |


|  | $₹$ | $₹$ |
| :--- | ---: | ---: |
| Contribution required from existing units | $12,00,000 \times 20$ | $2,40,00,000$ |
| Contribution required on 300000 units | $2,70,00,000-2,40,00,000$ | $30,00,000$ |
| Required contribution per unit | $30,00,000 / 300000$ | 10 |
| Variable cost per unit (existing) |  | 160 |
| Increase in variable cost per unit |  | 5 |
| Transfer Price per unit | $10+160+5$ | 175 |

II. Statement showing optimality of autonomous decision of Beta

| Situations | A | B | C |
| :--- | :---: | :---: | :---: |
| Market price per unit | 180 | 172 | 160 |
| Transfer price | 175 | 175 | 175 |
| Beta's decision (lower of the <br> two prices) | Buy from Alfa | Buy from market | Buy from market |

[^0]Suggested Answer_Syl12_Dec2015_Paper 10

| Cost to company for <br> divisional transfer (variable <br> cost only) | 165 | 165 | 165 |
| :--- | :--- | :--- | :--- |
| Cost to company for buying <br> from market | 180 | 172 | 160 |
| Minimum cost decision for <br> the company | Buy from Alfa <br> $(165<180)$ | Buy from Alfa <br> $(165<172)$ | Buy from market <br> $(160<165)$ |
| Optimality of Decision of <br> Beta | Optimal | Sub-optimal <br> (as for buying <br> from market <br> company suffers <br> extra cost of ₹7) | Optimal |

2. (c) (ii)

| Particulars | P | Q | R |  |
| :---: | :---: | :---: | :---: | :---: |
| Selling price per unit (₹) | 10000 | 8000 | 6000 |  |
| Variable cost per unit (₹) | 7000 | 5600 | 4000 |  |
| Machine hours required per unit |  |  |  |  |
| X | 20 | 12 | 4 |  |
| Y | 20 | 18 | 6 |  |
| Z | 20 | 6 | 2 |  |
| Expected Demand (units) | 200 | 200 | 200 |  |
| Contribution Per Unit (CPU) (₹) | 3000 | 2400 | 2000 |  |
| Contribution per hour of $Z$ (Bottleneck) $=$ CPU/Machine hour per unit | 150 | 400 | 1000 |  |
| Rank of preference | 3 | 2 | 1 |  |
| Hours allotted in order of preference: R: $200 \times 2=$ 400 <br> Q. $200 \times 6=1200$ <br> P: Residual $=5400-(400+1200)$ | 3800 | 1200 | 400 | 5400 |
| Optimum Product Mix (Units): Max Demand for R and Q and 3800/20=190 for P | 190 | 200 | 200 |  |
| Contribution (₹): Units $\times$ CPU | 570000 | 480000 | 400000 | 1450000 |
| Fixed Cost (₹) |  |  |  | 780000 |
| Total Profit (₹) |  |  |  | 670000 |

3. Answer any two questions (Carrying 8 marks each):
(a) (i) A Company meets the threshold limits for both maintenance of cost records and cost audit in Year-0 and consequently comes under the purview of the Rules in Year-I. If turnover of the company gets reduced to lower than the prescribed threshold limit in Year-I, will Cost Records and Cost Audit be applicable for Year2?
(ii) Is maintenance of cost accounting records mandatory for a multi-product company where all the products are not covered under the Rules even if the Turnover of the individual product/s that are covered under the Rules is less than rupees thirty five crores?

Answer:
3. (a) (i) Rule 3 of the Companies (Cost Records and Audit) Rules, 2014 states that a company engaged in the production of the goods or providing of services as prescribed having an overall turnover from all its products and services of rupees thirty five crore or more during the immediately preceding financial year, shall

## Suggested Answer_Syl12_Dec2015_Paper 10

include cost records for such products or services in their books of account. Since the threshold limit for applicability of maintenance of cost accounting records is met in Year-0, the cost records are required to be maintained from Year-1. Once the maintenance of cost records becomes applicable, it would be maintained on a continuous basis in the subsequent years also. In the same line, cost audit will be applicable from Year-1 and for every year thereafter.
(ii) The Rules provide threshold limits for the company as a whole irrespective of whether all its products are as per the prescribed industry/sector provided under Table A or Table B. The Rules do not provide any minimum product specific threshold limits for maintenance of cost accounting records and consequently the company would be required to maintain cost accounting records for the products covered under Table-A or Table-B or both even if the turnover of such products is below rupees thirty five crores.
(b) What are the duties of the Companies in relation to provisions of Section 148 of the Companies Act, 2013 und the Rules framed there under?

## Answer:

3. (b) Every company required to get cost audit conducted under Section 148(2) of the Companies Act, 2013 shall:-
(I) Appoint a cost auditor within one hundred and eighty days of the commencement of every financial year;
(II) Inform the cost auditor concerned of his or its appointment;
(III) File a notice of such appointment with the Central Government within a period of thirty days of the Board meeting in which such appointment is made or within a period of one hundred and eighty days of the commencement of the financial year, whichever is earlier, through electronic mode, in form CRA-2, along with the fee as specified in Companies (Registration Offices and Fees) Rules, 2014;
(IV) Within a period of thirty days from the date of receipt of a copy of the cost audit report, furnish the Central Government with such report along with full information and explanation on every reservation or qualification contained therein, in form CRA-4 along with fees specified in the Companies (Registration Offices and Fees) Rules, 2014.
(c) What are the eligibility criteria for appointment as a cost auditor?

Answer:
3. (c) Eligibility Criteria under Section 141 of the Companies Act, 2013 read with Rule 10 of the Companies (Audit and Auditors) Rules, 2014 and Section 148 of the Companies Act, 2013. The following persons are not eligible for appointment as a cost auditor:
(I) A body corporate. However, a Limited Liability partnership registered under the Limited Liability Partnership Act, 2008 can be appointed. [Section 141 (3)(a)].
(II) An officer or employee of the company. [Section 141 (3)(b)].
(III) A person who is a partner, or who is in the employment, of an officer or employee of the company. [Section 141 (3)(c)].
(IV) A person who, or his relative or partner is holding any security of or interest in the company or any of its subsidiary or of its holding or associate company or a subsidiary of such holding company. [Section 141 (3)(d) (i)].
(V) Relatives of any partner of the firm holding any security of or interest in the company of face value exceeding ₹ 1 lakh. [Section 141 (3)(d)(i) and Rule 10(1) of Companies (Audit and Auditors) Rules, 2014].
(VI) A person who is indebted to the company or its subsidiary, or its holding or associate company or a subsidiary or such holding company, for an amount exceeding ₹ 5 lakhs. [Section 141 (3)(d)(ii) and Rule 10(2) of Companies (Audit and Auditors) Rules, 2014].
(VII) A person who has given any guarantee or provided any security in connection with the indebtedness of any third person to the company or its subsidiary, or its holding or associate company or a subsidiary of such holding company, for an amount exceeding ₹ 1 lakh. [Section 141 (3)(d) (iii) and Rule 10(3) of Companies (Audit and Auditors) Rules, 2014].
(VIII) A person or a firm who, whether directly or indirectly, has business relationship with the company or its subsidiary, or its holding or associate company or subsidiary of such holding company or associate company. [Section 141 (3)(e) and Rule 10(4) of Companies (Audit and Auditors) Rules, 2014].
(IX) A person whose relative is a director or is in the employment of the company as a director or key managerial personnel of the company. [Section 141 (3)(f)].
(X) A person who is in the full time employment elsewhere or a person or a partner of a firm holding appointment as its auditor if such person or persons is at the date of such appointment or reappointment holding appointment as auditor of more than twenty companies. [Section 141 (3)(g)].
(XI) A person who has been convicted by a court for an offence involving fraud and a period of ten years has not elapsed from the date of such conviction. [Section 141 (3)(h)].
(XII) Any person whose subsidiary or associate company or any other form of entity, is engaged as on date of appointment in consulting and providing specialised services to the company and its subsidiary companies: [Section 141 (3)(i) and Section 144].
$>$ accounting and book keeping services
> internal audit
$>$ design and implementation of any financial information system
> actuarial services
$>$ investment advisory services
> investment banking services
$>$ rendering of outsourced financial services
> management services
4. Answer any three questions (Carrying 8 marks each):
(a) (i) The total cost function of Krish Ltd. is $C=x^{3} / 3-5 x^{2}+27 x+10$, where $C$ is the total cost ( $₹$ ) and $x$ is the output in units. A tax @ ₹ 3 per unit of output is imposed and producer adds it to his cost. The demand function is given by $\mathrm{P}=2055-5 \mathrm{X}$, where $P(₹)$ is the price per unit of output. Find the profit maximizing output and the price at that level of output.
(ii) Z Ltd. Sells output in a perfectly competitive market. The average variable cost function is $(₹)$ AVC $=300-40 Q+2 Q^{2}$ where, $Q$ is the quantity in units.

Z Ltd. has an obligation to pay ₹ 500 irrespective of the output produced. What is the price below which $Z$ Ltd. has to shut down its operation in the short run?

## Suggested Answer_Syl12_Dec2015_Paper 10

## Answer:

4. (a) (i) Given $C=X^{3} / 3-5 X^{2}+27 X+10+3 X[T a x @$ ₹ 3 per unit of output is added]

$$
P=2055-5 X
$$

Revenue ( R ) $=\mathrm{XP}-2055 \mathrm{X}-5 \mathrm{X}^{2}$
Profit $=R-C=2055 X-5 X^{2}-\left(X^{3} / 3-5 X^{2}+27 X+10+3 X\right)$
$=2055 X-5 X^{2}-X^{3} / 3+5 X^{2}-27 X-10-3 X$
$=-X^{3} / 3+2025 X-10$
d (Profit) $/ \mathrm{dX}=-3 \mathrm{X}^{2} / 3+2025=0$ [at maximization first derivative $=0$ ]
$X^{2}=2025$
$X=45$
$D^{2}$ (Profit)/dX2 $=-2 x$ [first order derivative $=0$ and second order derivative is negative; conditions satisfied for maximization]

Maximum profit occurs at $X=45$ (units)
Price $(₹)=2055-5 \times 45=1830$
(ii) The firm will shut down in the short run if Price falls below minimum average variable cost.
$A V C=300-40 Q+2 Q^{2}$
$A V C$ is minimum where $d(A V C) / d Q=0$ and $d^{2}(A V C) / d Q^{2}>0$
Or, $-40+4 Q=0$ [and it is seen that $d^{2}(A V C) / d Q^{2}=4>0$ ]
Or, $Q=10$
Hence, minimum AVC $=300-40 \times 10+2 \times 100$

$$
=100(₹)
$$

Thus if Price falls below ₹ 100 the firm has to shut down in short run.
(b) (i) A company sells two types of products, one is Super and the other is Delux. Super contains 5 units of chemical $A$ and 2 units of chemical B per jar. Delux contains 3 units of each of chemical A and B per carton. The Super is sold for ₹ 7 per jar and the Delux is sold for ₹ 4 per carton.

A customer requires at least 150 units of chemical A and at least 120 units of chemical B for his business. How many of each type of the products should the customer purchase to minimize the cost while meeting his requirements?
Formulate LPP model for solving the above problem (do not solve it).
(ii) Total Cost $(₹)=300 x-12 x^{2}+\frac{x^{3}}{3}$, where $x$ is the quantity of output. Calculate output at which (I) marginal cost is minimum and (II) marginal cost = average cost. 4

## Answer:

4. (b) (i) LPP formulation:

|  | Products |  | Require Units |
| :--- | ---: | ---: | ---: |
|  | Super | Delux |  |
| Chemical A | 5 | 3 | 150 |
| Chemical B | 2 | 3 | 120 |
| Cost per unit ₹ | 7 | 4 |  |

## Suggested Answer_Syl12_Dec2015_Paper 10

Let $x$ be the number of litres of Super
$y$ be the number of kilograms of Delux
$Z$ be the cost to customer
Objective function:
$Z \min =7 x+4 y$
Subject to (requirement constraints):
$5 x+3 y \geq 150$
$2 x+3 y \geq 120$
$x, y \geq 0$ (non-negativity constraint)
(ii) Marginal Cost: $M C=d C / d X=300-24 X+X^{2}$

In order that MC is minimum, its first derivative must be equal to zero and second derivative must be positive.
$d M C / d X=-24+2 X=0$
X = 12 [second derivative $=2$ (positive)]
(I) output at which marginal cost is minimum $=12$ units

Average Cost: $\mathrm{AC}=$ Total Cost $/ X=300-12 X+1 / 3 X^{2}$
When $M C=A C$
$M C-A C=0$
$300-24 X+X^{2}-300+12 X-1 / 3 X^{2}=0$
$-12 X+2 / 3 X^{2}=0$
$2 X^{2}-36 X=0$
$2 X(X-18)=0$
$X=0$ or 18
$X=18$
(II) Output at which marginal cost = average cost is 18 units.
(c) Given below are the figures of milk demand for last seven years:

| Year | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Milk Demand (in lakh liters) | 830 | 920 | 1020 | 1130 | 1060 | 1240 | 1410 |

You are required to determine the trend values by using least square method and estimate the demand of milk for the year 2017.

## Answer:

4. (c) (i) Calculation of trend values by Least Squares Method

| Year (T) | Sales (Y) | Time Deviation X = <br> $(\mathbf{T - 2 0 1 2 ) / I}$ | $\mathbf{X Y}$ | X2 <br> Yend Values <br> Yc = a + b X <br> (In Litres) |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| 2009 | 830 | -3 | -2490 | 9 | 827.85 |
| 2010 | 920 | -2 | -1840 | 4 | 914.28 |


| 2011 | 1020 | -1 | -1020 | 1 | 1000.71 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| 2012 | 1130 | 0 | 0 | 0 | 1087.14 |
| 2013 | 1060 | 1 | 1060 | 1 | 1173.57 |
| 2014 | 1240 | 2 | 2480 | 4 | 1260 |
| 2015 | 1410 | 3 | 4230 | 9 | 1346.43 |
| $N=7$ | $\sum Y=7610$ | $\Sigma X=0$ | $\Sigma X Y=2420$ | $\Sigma X^{2}=28$ |  |

Trend Values Yc $=a+b X$
Where,
Normal Eqn 1: $\Sigma Y=N a+b \times \sum X$
$7610=7 \times a+0$
$a=7610 / 7=1087.14$
Normal Eqn 2: $\Sigma X Y=a \times \sum X+b \times \sum X^{2}$
$2420=0+28 b$
$b=2420 / 28=86.43$
Trend Values $Y c=1087.14+86.43 \times X$

FOR 2009 TO 2015 (shown in table)
For 2017
$X=2017-2012=5$
Estimated Demand $=1087.14+5 \times 86.43=1519.29$ (Litres)
(d) (i) What are the differences between ISO-quant curve and indifference curve?
(ii) Briefly explain the 'Penetration Price Policy'. 4

## Answer:

4. (d) (i) Differences between ISO-quant curve and indifference curve.
I. Indifference curve refers to two commodities. ISO-quant curve relates to combination of two factors of production.
II. Indifference curve indicates level of satisfaction; ISO-quant curve indicates quantity of output.
III. No numerical measurement of satisfaction is possible; so it cannot be labeled. ISO-quant curve can easily be labeled as physical units of output are measurable.
IV. The extent of difference of satisfaction is not quantifiable in the indifference map. But in ISO-quant map we can measure exact difference between quantities represented by one curve and another.
(ii) Penetration Price Policy: Instead of setting a high price, the firm may set a low price for a new product by adding a low mark-up to the full cost. This is done to penetrate the market as quickly as possible. The assumptions behind the low penetration pricing policy are:
I. The new product is being introduced in a market which is already served by well-known brands. A low price is necessary to attract gradually consumers who are already accustomed to other brands.
II. The low price would help to maximize the sales of the product even in the short period.
III. The low price is set in the market to prevent the entry of new products.

[^0]:    Academics Department, The Institute of Cost Accountants of India (Statutory Body under an Act of Parliament)

