



Bank Reconciliation Statement

(A) Example on Two Bank Accounts:

Perfect Pvt. Ltd. has two accounts with Best Bank Ltd. The accounts were known as 'Account-I' and 'Account-II'. As at Dec. 31, 2013, the balance as per Cash books reflected the following:

Account-I ₹1,25,000 Debit balance.

Account-II ₹1,11,250 Debit balance.

The accountant failed to tally the balance with the Pass Book and the following information was available:

- (a) The Bank has credited Interest on Account-I ₹1,250, but not recorded by the accountant.
- (b) ₹12,500 drawn on Dec.10, 2013, from Account-I was recorded in the books of Account-II.
- (c) A deposit of ₹ 17,500 in Account-I was wrongly entered in Account-II in the books.
- (d) Cheques issued for ₹20,000 and ₹15,000 from Account-I and Account-II, respectively, were not presented until Jan. 5, 2014.

Solution:

Bank Reconciliation Statement for the year ended 31.12.2013

| Account - I | | | |
|--|--------|-----------------|--|
| Particulars | Amount | Amount | |
| | (₹) | (₹) | |
| Bank Balance as per Books of Account | | 1,25,000 | |
| Add: Interest earned but not recorded in Cash Book | 1,250 | | |
| Deposit not entered in Cash Book | 17,500 | 18,750 | |
| | | 1,43,750 | |
| Less: Withdrawals not entered in Cash Book | 12,500 | | |
| Cheques issued but not present for payment | 20,000 | 32,500 | |
| Bank Balance as per Pass Book | | <u>1,11,250</u> | |



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| Account – I I | | |
|--------------------------------------|--------|-----------------|
| Particulars | Amount | Amount |
| | (₹) | (₹) |
| Bank Balance as per Books of Account | | 1,11,250 |
| Add: Withdrawals wrongly recorded | 12,500 | |
| Cheques issued but not presented | 15,000 | 27,500 |
| | | 1,38,750 |
| Less: Deposits wrongly entered | 17,500 | 17,500 |
| Bank Balance as per Pass Book | | <u>1,21,250</u> |

(B) Example on Amendment Cash Book

D's Cash Book shows an overdrawn position of ₹3,630 on 31.3.2013, though the Bank Statement shows only ₹3,378 overdrawn. Detailed examination of two records revealed the following:

(i) A cheque for ₹ 1,560 in favour of Rath Associates has been omitted by the Bank from its statement, thus, cheque having been debited to another customer's account.

<u>Treatment</u>

[It will be considered in the Bank Reconciliation Statement as it is not a mistake in either in the Cash Book or in the Pass Book]

(ii) The debit side of Cash Book has been under cast by ₹ 300.

Treatment

This is required to be adjusted in Cash Book first and it should be written in the debit side of the Cash Book.

(iii) A cheque for ₹ 182 drawn in payment of electricity amount had been entered in the Cash Book on ₹ 128 & was shown correctly in the Bank statement.

<u>Treatment</u>

Amount wrongly shown in the Cash Book (₹182 – ₹128) i.e. ₹54 should be shown in the credit side of Cash Book, as the amount was understated.



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(iv) A cheque for ₹ 210 from S. Gupta having been paid into Bank, was dishonoured & shown as such on Bank statement, although no entry relating to dishonoured had been made in Cash Book.

<u>Treatment</u>

It should be credited in the Cash Book first, as the cheque was dishonoured

(v) The Bank had debited a cheque for ₹ 126 to D's A/c, in error. It should have been debited to Sukhal's A/c.

<u>Treatment</u>

It will be considered in the Bank Reconciliation Statement as it is not a mistake in either in the Cash Book or in the Pass Book

(vi) A dividend of ₹ 90 on D's holding of equity shares has been duly shown by Bank, no entry has been made in Cash Book.

<u>Treatment</u>

The amount of dividend received will appear in the debit side of the Cash Books as it was not entered in the Cash Book

(vii) A lodgment of ₹ 1,080 on 31.3.2013 had not been credited by Bank.

<u>Treatment</u>

It will be considered in the Bank Reconciliation Statement as it is not a mistake in either in the Cash Book or in the Pass Book

(viii) Interest on ₹ 228 had been directly debited by Bank not recorded in Cash Book.

Treatment

Interest was directly debited by the Bank. It is required to be shown in the credit side of the Cash Book

Solution:



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Dr. Cash Book (Bank Column only)

Cr.

| Date | Particulars | Amount (₹) | Date | Particulars | Amount (₹) |
|---------------------|---|---------------|---------------------|---|--------------------|
| 2013 March 31 | To Dividend A/c. " Error (under casting in debited side) " Balance c/d. | | 2013 March 31 | By Balance b/d. "Electric Charges A/c. Cheque drawn for [₹ 182 wrongly recorded as ₹ 128 (₹ 182 – ₹ 128)] "S. Gupta's A/c. | 3,630 54 210 |
| | | | | Cheque dishonoured ``Bank Interest A/c | 228 |
| | | 4,122 | | | 4,122 |
| | | | | By Balance b/d | 3,732 |

| Reconciliation Statement | Amount (₹) | Amount (₹) |
|--|---------------|---------------|
| Overdraft as per Cash Book | | 3,732 |
| Add: (i) A cheque for ₹ 126 wrongly debited by Bank. | 126 | |
| (ii) A lodgement not credited by Bank | <u>1,080</u> | <u>1,206</u> |
| | | 4,938 |
| Less: (i) A cheque was issued in favour of Rath Associates not | | |
| debited by Bank | | <u>1,560</u> |
| Overdraft as per Pass Book. | | <u>3,378</u> |



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Prevention of Money-Laundering Act, 2011



Meaning of certain terms:

1. Money-Laundering

Whosoever directly or indirectly attempts to indulge or knowingly assists or knowingly is a party or is actually involved in any process or activity connected with the proceeds of crime and projecting it as untainted property shall be guilty of offence of money-laundering.

2. Proceeds of crime

"Proceeds of crime" means any property derived or obtained, directly or indirectly, by any person as a result of criminal activity relating to a scheduled offence or the value of any such property;

3. Property

"Property" means any property or assets of every description, whether corporeal or incorporeal, movable or immovable, tangible or intangible and includes deeds and instruments evidencing title to, or interest in, such property or assets, wherever located;

4. Scheduled offence

"Scheduled offence" means-





- (i) the offences specified under Part A of the Schedule; or
- (ii) the offences specified under Part B of the Schedule if the total value involved in such offences is thirty lakh rupees or more;
- (iii) the offenses specified under Part C of the schedule.

5. Attachment

"Attachment" means prohibition of transfer, conversion, disposition or movement of property by an order issued under Chapter III.

6. Transfer

"Transfer" includes sale, purchase, mortgage, pledge, gift, loan or any other form of transfer of right, title, possession or lien;

7. Value

"Value" means the fair market value of any property on the date of its acquisition by any person, or if such date cannot be determined, the date on which such property is possessed by such person.

Money laundering Vs Siphoning of Funds

Mere earning of money or income or deriving any property by committing a crime does not amount to money laundering, though it may amount to siphoning of funds. Deriving or obtaining any property by committing a crime which amounts to a scheduled offence, and then projecting such property as untainted property amounts to money laundering.

Obligations of Banking Companies, Financial Institutions and Intermediaries of securities market

- 1. Every reporting entity shall
 - a. maintain a record of all transactions, including information relating to transactions covered under clause (b), in such manner as to enable it to reconstruct individual transactions;
 - b. furnish to the Director within such time as may be prescribed, information relating to such transactions, whether attempted or executed, the nature and value of which may be prescribed;
 - c. verify the identity of its clients in such manner and subject to such conditions, as may be prescribed;
 - d. identify the beneficial owner, if any, of such of its clients, as may be prescribed;



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- e. maintain record of documents evidencing identity of its clients and beneficial owners as well as account files and business correspondence relating to its clients.
- 2. Every information maintained, furnished or verified, save as otherwise provided under any law for the time being in force, shall be kept confidential.
- 3. The records referred to in clause (a) of sub-section (1) shall be maintained for a period of five years from the date of transaction between a client and the reporting entity.
- 4. The records referred to in clause (e) of sub-section (1) shall be maintained for a period of five years after the business relationship between a client and the reporting entity has ended or the account has been closed, whichever is later.
- 5. The Central Government may, by notification, exempt any reporting entity or class of reporting entities from any obligation under this Chapter.

Access to information—

- 1. The Director may call for from any reporting entity any of the records referred to in sub-section (1) of section 12 and any additional information as he considers necessary for the purposes of this Act.
- 2. Every reporting entity shall furnish to the Director such information as may be required by him under subsection (1) within such time and in such manner as he may specify.
- **3.** Save as otherwise provided under any law for the time being in force, every information sought by the Director under sub-section (1), shall be kept confidential.

Powers of Director to impose fine-

(1) The Director may, either of his own motion or on an application made by any authority, officer or person, "make such inquiry or cause such inquiry to be made, as he thinks fit to be necessary, with regard to the obligations of the reporting entity, under this Chapter.

"(1A) If at any stage of inquiry or any other proceedings before him, the Director having regard to the nature and complexity of the case, is of the opinion that it is necessary to do so, he may direct the concerned reporting entity to get its records, as may be specified, audited by an accountant from amongst a panel of accountants, maintained by the Central Government for this purpose.

(1B) The expenses of, and incidental to, any audit under sub-section (1A) shall be borne by the Central Government."



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(2) If the Director, in the course of any inquiry, finds that a reporting entity or its designated director on the Board or any of its employees has failed to comply with the obligations under this Chapter, then, without prejudice to any other action that may be taken under any other provisions of this Act, he may—

(a) issue a warning in writing; or

(b) direct such reporting entity or its designated director on the Board or any of its employees, to comply with specific instructions; or

(c) direct such reporting entity or its designated director on the Board or any of its employees, to send reports at such interval as may be prescribed on the measures it is taking; or

(d) by an order, impose a monetary penalty on such reporting entity or its designated director on the Board or any of its employees, which shall not be less than ten thousand rupees but may extend to one lakh rupees for each failure.

(3) The Director shall forward a copy of the order passed under sub-section (2) to every banking company, financial institution or intermediary or person who is a party to the proceedings under that sub-section.

No civil proceedings against banking companies, financial institutions, etc., in certain cases.-

No civil or criminal proceedings against reporting entity, its directors and employees in certain cases.—Save as otherwise provided in section 13, the reporting entity, its directors and employees shall not be liable to any civil or criminal proceedings against them for furnishing information under clause (b) of sub-section (1) of section 12.

Procedure and manner of furnishing information by banking company, financial institution and intermediary.-

Procedure and manner of furnishing information by reporting entities—The Central Government may, in consultation with the Reserve Bank of India, prescribe the procedure and the manner of maintaining and furnishing information by a reporting entity under sub-section (1) of section 12 for the purpose of implementing the provisions of this Act.



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CONDITIONS FOR TAXABILITY OF GIFTS OF UNLISTED SHARES RECEIVED BY A CLOSELY HELD COMPANY

1. Conditions for taxability of unlisted shares received by closely held company/firm/LLP

Shares received by a closely held company (company in which public are not substantially interested) or firm shall be taxed as income in its hands under section 56(2)(viia) if the following conditions are satisfied:

- The shares received are shares of a company in which the public is not substantially interested (i.e. unlisted shares).
- The shares are received on or after 1-6-2010.
- These shares may be received from any person or persons.
- ◆ The shares are received without consideration and the aggregate FMV of such shares received during a previous year exceeds ₹ 50,000. Alternatively, the shares are received for a consideration which is less than the FMV and the aggregate of differences (between FMV and consideration) of all such shares received during a previous year exceeds ₹ 50,000.
- The shares received may be either equity shares or preference shares does not matter.
- Such shares are not received by way of a transaction not regarded as transfer under clause (via)/(vib)/(vic)/(vid)/(vii) of section 47.
- 'Fair market value' of a property, being shares of a closely held company, shall have the meaning assigned to it in Explanation to section 56(2)(vii). Thus, FMV of shares of a closely held company shall mean FMV determined in accordance with rules 11U and 11UA.

1.1 Firm

Firm includes LLP. [Section 2(23)(i) of the Act]. Therefore, section 56(2)(viia) also applies to LLP.

1.2 Closely-held company (i.e. company in which public are not substantially interested)

Section 2(18) defines 'company in which public are substantially interested' (i.e. widely-held companies). According to section 2(18) of the Act, a company is said to be a company in which the public are substantially interested (i.e. the company is not a closely-held company) if :

- (a) it is owned by the Government or the Reserve Bank of India or in which not less than 40% of the shares are held (whether singly or taken together) by the Government or the Reserve Bank of India or a corporation owned by that bank; or
- (aa) if it is registered under section 8 of the Companies Act, 2013; or
- (ab) if it is a company having no share capital and it is declared by order of the Board to be a company in which the public are substantially interested; or
- (ac) if it is a mutual benefit finance company, that is to say, a company which carries on, as its principal business, the business of acceptance of deposits from its members and which is declared by the Central Government under section 406 of the Companies Act, 2013, to be a Nidhi or Mutual Benefit Society; or





- (ad) if its shares (not being shares entitled to a fixed rate of dividend whether with or without a further right to participate in profits) carrying not less than 51% of the voting power have been allotted unconditionally to, or acquired unconditionally by, and were throughout the relevant previous year beneficially held by, one or more co-operative societies;
- (b) if it is a company which is not a private company as defined in the Companies Act, 2013, and the conditions specified either in item (A) or in item (B) are fulfilled, namely:—
 - (A) shares in the company (not being shares entitled to a fixed rate of dividend whether with or without a further right to participate in profits) were, as on the last day of the relevant previous year, listed in a recognised stock exchange in India in accordance with the Securities Contracts (Regulation) Act, 1956, and any rules made thereunder;
 - (B) shares in the company (not being shares entitled to a fixed rate of dividend whether with or without a further right to participate in profits) carrying not less than 50% (40% if the company is an Indian company whose business consists mainly in the construction of ships or in the manufacture or processing of goods or in mining or in the generation or distribution of electricity or any other form of power) of the voting power have been allotted unconditionally to, or acquired unconditionally by, and were throughout the relevant previous year beneficially held by—
 - (a) the Government, or
 - (b) a corporation established by a Central, State or Provincial Act, or
 - (c) any company to which this clause applies or any subsidiary company of such company if the whole of the share capital of such subsidiary company has been held by the parent company or by its nominees throughout the previous year.

If a company does not satisfy the definition of section 2(18) as above, then it is a company in which the public are not substantially interested i.e. closely held company.

2. Comparison of section 56(2)(viia) read with section 56(2)(vii)(c)

The following are the differences in taxability of receipt of shares without consideration or for inadequate consideration in the hands of individuals/HUF under section 56(2)(vii)(c) and in the hands of firm/ closely held companies under section 56(2)(viia):

| SI No. | Points of comparison | Taxability in the hands of individuals/HUFs under section 56(2)(vii)(c) | Taxability in the hands of closely held companies/ firms under section 56(2)(viia) |
|-----------|-------------------------|---|--|
| 1. | Introduced by | Finance (No. 2) Act, 2009 | Finance Act, 2010 |
| 2. | Effective from | 1-10-2009 | 1-6-2010 |
| 3. | Shares covered | Shares of both listed and unlisted companies | Shares of only unlisted companies |



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| 4. | Whether receipt of other securities taxable? | Yes | No |
|----|--|-----|---|
| 5. | Whether shares received must be the capital asset of the recipient assessee? | | No such requirement. This is probably because no one would hold unlisted shares as stock-in- trade |

TRANSACTIONS EXEMPT FROM TAXABILITY UNDER SECTION 56(2)(viia)

1. Exempt transactions

If shares in unlisted companies are received by a closely-held company or firm under transactions not regarded as transfer under clause (via)/(vic)/(vicb)/(vid)/(vii) of section 47, no tax is attracted under section 56(2)(viia). These exempt transactions covered by clause (via)/(vic)/ (vicb)/(vid)/(vii) of section 47 are as under :

- any transfer in a scheme of amalgamation, of a capital asset being a share or shares held in an Indian company, by the amalgamating foreign company to the amalgamated foreign company [Section 47(via)]
- any transfer in a demerger, of a capital asset, being a share or shares held in an Indian company, by the demerged foreign company to the resulting foreign company [Section 47(vic)]
- any transfer by a shareholder, in a business reorganisation, of a capital asset being a share or shares held by him in the predecessor co-operative bank [Section 47(vicb)]
- any transfer or issue of shares by the resulting company, in a scheme of demerger to the shareholders of the demerged company if the transfer or issue is made in consideration of demerger of the undertaking [Section 47(vid)]
- any transfer by a shareholder, in a scheme of amalgamation, of a capital asset being a share or shares held by him in the amalgamating company [Section 47(vii)].

2. Receipt of shares by the amalgamated foreign company in a transaction covered by section 47(via)

If there is any transfer, in a scheme of amalgamation, of a capital asset being a share or shares held in an Indian company, by the amalgamating foreign company to the amalgamated foreign company, the receipt of such shares by the amalgamated foreign company shall not attract tax under section 56(2) (viia) if—

(a) at least 25% of the shareholders of the amalgamating foreign company continue to remain shareholders



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of the amalgamated foreign company, and

(b) such transfer does not attract tax on capital gains in the country, in which the amalgamating company is incorporated.

3. Receipt of shares by the resulting foreign company in a transaction covered by section 47(vic)

If there is any transfer in a demerger, of a capital asset, being a share or shares held in an Indian company, by the demerged foreign company to the resulting foreign company, the receipt of such shares by the resulting foreign company shall not attract tax under section 56(2) (viia) if—

- (a) the shareholders holding not less than 75% in value of the shares of the demerged foreign company continue to remain shareholders of the resulting foreign company; and
- (b) such transfer does not attract tax on capital gains in the country, in which the demerged foreign company is incorporated.

4. Receipt of shares in a transaction covered by section 47(vica)

If there is any transfer by a shareholder, in a business reorganisation, of a capital asset being a share or shares held by him in the predecessor cooperative bank, the receipt of such shares shall not attract tax under section 56(2) (viia) if the transfer is made in consideration of the allotment to him of any share or shares in the successor co-operative bank. The expressions 'business reorganisation', 'predecessor co-operative bank' and 'successor co-operative bank' shall have the meanings respectively assigned to them in section 44DB.

5. Receipt of shares in a scheme of demerger - Section 47(vid)

If there is any transfer or issue of shares by the resulting company, in a scheme of demerger to the shareholders of the demerged company, the receipt of such shares shall not attract tax under section 56(2)(viia) if the transfer or issue is made in consideration of demerger of the undertaking.

6. Receipt of shares in a scheme of amalgamation – Section 47(vii)

If there is any transfer by a shareholder, in a scheme of amalgamation, of a capital asset being a share or shares held by him in the amalgamating company, the receipt of such shares shall not attract tax under section 56(2) (viia) if—

- (a) the transfer is made in consideration of the allotment to him of any share or shares in the amalgamated company, and
- (b) the amalgamated company is an Indian company.



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Working Capital Cycle or Operating Cycle

Working Capital refers to that part of the firm's capital, which is required for financing short- term or current assets such a cash marketable securities, debtors and inventories. Funds thus, invested in current assets keep revolving fast and are constantly converted into cash and this cash flow out again in exchange for other current assets. Working Capital is also known as revolving or circulating capital or short-term capital.



Steps to ascertain the operating cycle time period :

In case of a manufacturing company the operating cycle refers to the average time elapses between the acquisition of raw materials and the final cash realisation from sale of finished goods.

Cash is used to buy raw materials, so cash is converted into raw materials inventory.

Then the raw materials and stores are issued to the production departments.

Wages are paid and other expenses are incurred in the process and work-in-process comes into existence.

Work-in-process becomes finished goods . Finished goods are sold to customers on credit.

In the course of time, these customers pay cash for the goods purchased by them. 'Cash' is retrieved and the cycle is completed.

Stages of Operating Cycle

Thus, operating cycle of a manufacturing organisation consists of four stages:



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- > The raw materials and stores inventory stage
- > The work-in-progress stage
- > The finished goods inventory stage
- > The receivable stage.

Equation of operating cycle

In the form of an equation, the operating cycle process of a manufacturing organisation can be expressed as follows:

Operating Cycle = R + W + F + D - C

| Where, | R | = Raw Material Storage Period. |
|--------|---|------------------------------------|
| | W | = Work-in-Progress Holding Period. |
| | F | = Finished Goods Storage Period. |
| | D | = Debtors Collection Period. |
| | с | = Creditors Payment Period. |
| | | |

Operating Cycle of a Manufacturing Business





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The lesser the time period of cash to cash cycle lesser amount of working capital is required.

It is beneficial for the industry and would get a leverage during operations and gain operating efficiency.

| Components of Operating Cycle | | | | |
|---------------------------------|---|--|--|--|
| Raw material storage period: | Average stock of raw material Average cost of raw material consumption per day | | | |
| Work-in-progress holding period | Average work in progress inventory | | | |
| Finished goods storage period: | Average stock of finished goods Average cost of goods sold per day | | | |
| Debtors collection period: | Average book debts Average credit sales per day | | | |
| Credit period availed: | Average trade creditors Average credit purchases per day | | | |





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Practical Problem on CAS

Illustration 1:

A consignment consisted of two chemicals A and B. The invoices gave the following data:

| Chemical A – 8,000 lb. @ ₹ 2.50 per lb | ₹ | 20,000 |
|--|---|--------|
| Chemical B – 6,400 lb. @ ₹ 3.25 per lb | ₹ | 20,800 |
| Sales Tax | ₹ | 1632 |
| Railway Freight | ₹ | 768 |
| Total Cost | ₹ | 43,200 |

A shortage of 400 lb in A and 256 lb. in B was noticed due to breakage. What stock rate you would adopt for pricing issues assuming a provision of 5% towards further deterioration.

Solution:

Chemical – A

| 8,000 lb. @ ₹ 2.50 per lb. | ₹ | 20,000 |
|--|---|----------------------|
| Add: Sales Tax (4% on the value) | | <u>800</u> 20,800 |
| Add: Railway Freight (in ratio of weight, i.e., 5/9 x 768) | | 426.67 |
| | - | 21,226.67 |

| Gross Weight | 8,000 lb. |
|--------------------------------------|-----------|
| Less: Shortage | 400 lb. |
| | 7,600 lb. |
| Less: 5% Provision for deterioration | 380 lb. |
| Net Weight | 7,220 lb. |



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|--------------------------------|----------------------|------------------------|
| Rate for pricing Issues | 21,226.67/7,220 lb | =₹2.94 |
| Chemical – B | | |
| 6,400 lb. @₹3.25 per lb | ₹ | 20,800 |
| Add: Sales Tax and Railway Fre | eight (832 + 341.33) | 1,173.33 |
| | ₹ | 21,973.33 |
| Gross Weight | 6,400 lb. | |
| Less: Shortage | 256 lb. | |
| - | 6,144 lb. | |
| Less: 5% for Deterioration | 307.2 lb. | |
| - | 5,836.8 lb | |
| Rate for pricing Issues | 21,973.33/5,836.8 | b =₹3.76 |

Note: It has been presumed that both shortages due to breakage and deterioration in quantity of raw materials are normal losses.

Illustration 2:

Purchase of Materials ₹ 2,00,000 (inclusive of Trade Discount ₹ 3,000); Fee on Board ₹ 10,000; Import Duty paid ₹ 15,000; Freight inward ₹ 20,000; Insurance paid for import by sea ₹ 12,000; Rebates allowed ₹ 4,000; Cash discount ₹ 3,000; CENVAT Credit refundable ₹ 7,000; Subsidy received from the Government for importation of these materials ₹ 18,000. Compute the landed cost of material (i.e. value of receipt of material).

Solution:



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| | Particulars | Amount (₹) |
|------|---|------------|
| | Purchase price of Material | 2,00,000 |
| Add | Fee on Board | 10,000 |
| Add | Import Duties on purchasing the material | 15,000 |
| Add | Freight Inward during the procurement of material | 20,000 |
| Add | Insurance paid | 12,000 |
| | Total | 2,57,000 |
| Less | Trade Discount | 3,000 |
| Less | Rebates | 4,000 |
| Less | CENVAT Credit refundable | 7,000 |
| Less | Subsidy received from the Government for importation of materials | 18,000 |
| | Value of Receipt of Material | 2,25,000 |

Computation of Material Cost Sheet

- (i) Cash discount is not allowed, as it is a financial item.
- (ii) Subsidy received, rebates and CENVAT Credit refundable are to be deducted for the purpose of computing the material cost.



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Illustration 3:

Purchase of Materials ₹ 5,00,000 (inclusive of Trade Discount ₹ 8,000); Import Duty paid ₹45,000; Freight inward ₹ 62,000; Insurance paid for import by air ₹ 28,000; Rebates allowed ₹10,000; Cash discount ₹ 3,000; CENVAT Credit refundable ₹ 7,000; Abnormal Loss of Material ₹14,000; Price variance due to computation of cost under standard rates ₹ 1,500. Compute the landed cost of material.

Solution:

| | Particulars | Amount (₹) |
|------|--|------------|
| | Purchase price of Material | 5,00,000 |
| Add | Import Duties of purchasing the material | 45,000 |
| Add | Freight Inward During the procurement of material | 62,000 |
| Add | Insurance paid for freight | 28,000 |
| Add | Price Variance due to computation of cost under standard rates | 1,500 |
| | Total | 6,36,500 |
| Less | Trade Discount | 8,000 |
| Less | Abnormal loss of materials | 14,000 |
| Less | Rebates | 10,000 |
| Less | CENVAT Credit refundable | 7,000 |
| | Value of Receipt of Material | 5,97,500 |
| Not | | |

Computation of Landed Cost of Material

Note:

(i) Normal loss is not deducted

(ii) Price variance is allowable inclusion as the cost was maintained on standard cost.



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Illustration 4:

Purchase of material \$ 50,000 [Forward contract rate \$ = 54.40 but \$ = 54.60 on the date of importation]; Import Duty paid ₹ 5,65,000; Freight inward ₹ 1,62,000; Insurance paid for import by road ₹ 48,000; Cash discount ₹ 33,000; CENVAT Credit refundable ₹ 37,000; Payment made to the foreign vendor after a month, on that date the rate of exchange was \$ = 55.20. Compute the landed cost of material.

Solution:

Computation of Landed Cost of Material

| | Particulars | Amount (₹) |
|------|---|------------|
| | Purchase price of material [50,000 × 54.60] | 27,30,000 |
| Add | Import Duties of purchasing the material | 5,65,000 |
| Add | Freight Inward during the procurement of material | 1,62,000 |
| Add | Insurance of the material (In case of import of material by road/Sea) | 48,000 |
| | Total | 35,05,000 |
| Less | CENVAT Credit refundable | 37,000 |
| | Value of Receipt of Material | 34,68,000 |
| Nat | | |

Notes:

(i) Excess payment made to the vendor due to exchange fluctuation is not an includible cost, hence not considered.





(ii) Though the forward contract rate was \$ = 54.40, but the exchange rate on the date of importation is considered. Hence, included in the cost of materials. Accordingly, the purchase cost is computed considering the \$ = 54.60.

Illustration 5:

Opening stock of raw materials (10,000 units) ₹ 1,80,000; Purchase of Raw Materials (35,000 units) ₹ 7,00,000; Closing stock of Raw Material 7,000 units; Freight Inward ₹ 85,000; Self-manufactured packing material for purchased raw materials only ₹ 60,000 (including share of administrative overheads related to marketing sales ₹ 8,000); Demurrage charges levied by transporter for delay in collection ₹ 11,000; Normal Loss due to shrinkage 1% of materials; Abnormal Loss due to absorption of moisture before receipt of materials 100 units.

Solution:

| | Particulars | Quantity | Amount |
|------|--|----------|----------|
| | | (units) | (₹) |
| | Opening Stock of Raw materials | 10,000 | 1,80,000 |
| Add | Purchase of raw materials | 35,000 | 7,00,000 |
| Add | Freight inwards | | 85,000 |
| Add | Demurrage Charges levied by transporter for delay in | | 11,000 |
| | collection | | |
| | | | 9,76,000 |
| Less | Abnormal Loss of raw material (due to absorption of | (100) | (2,274) |
| | moisture before receipt of material) = $[(7,00,000 + 85,000)]$ | | |
| | +11,000)× 100]/35,000 | | |
| | | | |



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| | Cost of Raw materials consumed | 37,550 | 8,64,557 |
|------|--|---------|------------|
| | Normal Loss) [10,25,726/(10,000 + 35,000-100 - 350)] × 7,000 | | |
| Less | Value of Closing Stock = Total cost/(Total units - Units of | (7,000) | (1,61,169) |
| | Cost of raw materials | 44,550 | 10,25,726 |
| | raw materials only (60,000 – 8,000) | | |
| Add | Cost of self-manufactured packing materials for purchased | | 52,000 |
| | 35,000 units] | | |
| Less | Normal Loss of material due to shrinkage during transit [1% of | (350) | - |

- (i) Units of normal loss adjusted in quantity only and not in cost, as it is an includible item
- (ii) Cost of self-manufactured packing materials does not include any share of administrative overheads or finance cost or marketing overheads. Hence, marketing overheads excluded.
- (iii) Abnormal loss of materials arises before the receipt of the raw materials, hence, valuation done on the basis of costs related to purchases only. Value of opening stock is not considered for arriving at the valuation of abnormal loss.
- (iv) Demurrage charges paid to transporter is an includible item. Since this was paid to the transporter, hence considered before estimating the value of abnormal loss.



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Illustration 6:

Basic pay ₹ 5,00,000; Lease rent paid for accommodation provided to an employee ₹2,00,000, amount recovered from employee ₹ 40,000, Employer's Contribution to P.F. ₹75,000, Employee's Contribution to P.F. ₹ 75,000; Reimbursement of Medical expenses ₹67,000, Hospitalisation expenses of employee's family member borne by the employer ₹19,000, Festival Bonus ₹ 20,000, Festival Advance ₹ 30,000. Compute the Employee cost.

Solution:

Computation of Employee Cost

| | Particulars | Amount (₹) |
|-----|--|------------|
| | Basic Pay | 5,00,000 |
| Add | Net cost to employer towards lease rent paid for accommodation provided to an employee [lease rent paid less amount recovered from employee] [2,00,000 (-) 40,000] | 1,60,000 |
| Add | Employer's Contribution to PF | 75,000 |
| Add | Reimbursement of Medical Expenses | 67,000 |
| Add | Hospitalisation expenses of employee's family member paid by the employer | 19,000 |
| Add | Festival Bonus | 20,000 |
| | Employee Cost | 8,41,000 |

- (i) Festival advance is a recoverable amount, hence not included in employee cost.
- (ii) Employee's contribution to PF is not a cost to the employer, hence not considered.



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Illustration 7:

Gross pay ₹ 10,30,000 (including cost of idle time hours paid to employee ₹ 25,000); Accommodation provided to employee free of cost [this accommodation is owned by employer, depreciation of accommodation ₹ 1,00,000, maintenance charges of the accommodation ₹ 90,000, municipal tax paid for this accommodation ₹ 3,000], Employer's Contribution to P.F. ₹ 1,00,000 (including a penalty of ₹ 2,000 for violation of PF rules), Employee's Contribution to P.F. ₹ 75,000. Compute the Employee cost.

Solution:

Computation of Employee Cost

| | Particulars | Amount (₹) |
|-----|---|---------------|
| | Gross Pay (net of cost of idle time) =[10,30,000 (-) 25,000] | 10,05,000 |
| Add | Cost of accommodation provided by employer = Depreciation (+) Municipal Tax paid (+) maintenance charges = 1,00,000 + 90,000 + 3,000 = 1,93,000 | 1,93,000 |
| Add | Employer's Contribution to PF excluding penalty paid to PF authorities [1,00,000 (-) 2,000] | 98,000 |
| | Employee Cost | 12,96,000 |

- (i) Assumed that the entire accommodation is exclusively used by the employee. Hence, cost of accommodation provided includes all related expenses/costs, since these are identifiable/ traceable to the cost centre.
- (ii) Cost of idle time hours is assumed as abnormal. Since it is already included in the gross pay, hence excluded.
- (iii) Penalty paid to PF authorities is not a normal cost. Since, it is included in the amount of contribution, it is excluded.





Illustration 8:

Trial Balance as on 31.3.2012 (relevant extracts only)

| Particulars | Amount (₹) | Particulars | Amount (₹) |
|---|--------------------|--|------------|
| Materials consumed | 25,00,000 | | |
| Salaries | 1 <i>5,</i> 00,000 | Special Subsidy received from Government towards Employee salary | 2,75,000 |
| Employee Training Cost | 2,00,000 | Recoverable amount from Employee out of perquisites extended | 35,000 |
| Perquisites to Employees | 4,50,000 | | |
| Contribution to Gratuity Fund | 4,00,000 | | |
| Lease rent for accommodation provided to employees | 3,00,000 | | |
| Festival Bonus | 50,000 | | |
| Unamortised amount of Employee cost related to a discontinued operation | 90,000 | | |

Compute employee cost.

Solution:

Computation of Employee Cost

| | Particulars | Amount (₹) |
|------|---|------------|
| | Salaries | 15,00,000 |
| Add | Net Cost of Perquisites to Employees = Cost of Perquisites (-) amount recoverable from employee = 4,50,000 (-) 35,000 | 4,15,000 |
| Add | Lease rent paid for accommodation provided to employee | 3,00,000 |
| Add | Festival Bonus | 50,000 |
| Add | Contribution to Gratuity Fund | 4,00,000 |
| Less | Special subsidy received from Government towards employee salary | (2,75,000) |
| | Employee Cost | 23,90,000 |



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Note:

- (i) Recoverable amount from employee is excluded from the cost of perquisites.
- (ii) Employee training cost is not an employee cost. It is to be treated as an Overhead, hence, not included.
- (iii) Special subsidy received is to be excluded, as it reduces the cost of the employer.
- (iv) Unamortized amount of employee cost related to a discontinued operation is not an includible item of cost.

Illustration 9:

Royalty paid on sales ₹ 30,000; Royalty paid on units produced ₹ 20,000, Hire Charges of equipment used for production ₹ 2,000, Design charges ₹ 15,000, Software development charges related to production ₹ 22,000. Compute the Direct Expenses.

Solution:

| | Computation of Direct Expenses | |
|-----|--|------------|
| | Particulars | Amount (₹) |
| | Royalty paid on Sales | 30,000 |
| Add | Royalty paid on units produced | 20,000 |
| Add | Hire charges of equipment used for production | 2,000 |
| Add | Design Charges | 15,000 |
| Add | Software development charges related to production | 22,000 |
| | Direct Expenses | 89,000 |

Note:

(i) Expenses are related to either manufacturing of the product or rendering of service.

(ii) These costs are directly identifiable and can be linked with the cost object and are not related to direct material cost or direct employee cost. Hence, these are considered as Direct Expenses.





Illustration 10:

A manufacturing unit produces two products X and Y. The following information is furnished:

| Particulars | Product X | Product Y |
|------------------------------|-----------|-----------|
| Units produced (Qty) | 20,000 | 15,000 |
| Units Sold (Qty) | 15,000 | 12,000 |
| Machine Hours utilised | 10,000 | 5,000 |
| Design charges | 15,000 | 18,000 |
| Software development charges | 24,000 | 36,000 |

Royalty paid on sales ₹ 54,000 [@ ₹2 per unit sold, for both the products]; Royalty paid on units produced ₹ 35,000 [@ ₹ 1 per unit purchased, for both the products], Hire charges of equipment used in manufacturing process of Product X only ₹ 5,000, Compute the Direct Expenses.

Solution:

Computation of Direct Expenses

| | Particulars | Product X | Product Y | |
|-----|--|-----------|-----------|--|
| | Royalty paid on Sales | 30,000 | 24,000 | |
| Add | Royalty paid on units produced | 20,000 | 15,000 | |
| Add | Hire charges of equipment used in manufacturing process of Product X only | 5,000 | | |
| Add | Design Charges | 15,000 | 18,000 | |
| Add | Software development charges related to production | 24,000 | 36,000 | |
| | Direct Expenses | 94,000 | 93,000 | |

- (i) Royalty on production and royalty on sales are allocated on the basis of units produced and units sold respectively. These are directly identifiable and traceable to the number of units produced and units sold. Hence, this is not an apportionment.
- (ii) No adjustments are made related to units held, i.e. closing stock.





Illustration 11:

A factory has 3 production departments (P1, P2, P3) and 2 service departments (S1 & S2). The following overheads & other information are extracted from the books for the month of January 2015.

| Expense | Amount (₹) |
|--------------------------|------------|
| Rent | 6,000 |
| Repair | 3,600 |
| Depreciation | 2,700 |
| Lighting | 600 |
| Supervision | 9,000 |
| Fire Insurance for stock | 3,000 |
| ESI contribution | 900 |
| Power | 5,400 |

| Particulars | P1 | P2 | Р3 | \$1 | \$2 |
|----------------------|--------|--------|--------|-------|-------|
| Area sq ft | 400 | 300 | 270 | 150 | 80 |
| No. of workers | 54 | 48 | 36 | 24 | 18 |
| Wages | 18,000 | 15,000 | 12,000 | 9,000 | 6,000 |
| Value of plant | 72,000 | 54,000 | 48,000 | 6,000 | |
| Stock Value | 45,000 | 27,000 | 18,000 | | |
| Horse power of plant | 600 | 400 | 300 | 150 | 50 |

Allocate or apportion the overheads among the various departments on suitable basis.

Solution:

The primary distribution of overheads is as follows:-

| Expense | Total | Basis | P1 | P2 | P3 | \$1 | \$2 |
|--------------|-----------|----------------|-----------|-----------|-----------|-----|-----|
| Rent | 6,00 0 | Area sq ft | 2,00 0 | 1,50 0 | 1,35 0 | 750 | 400 |
| Repair | 3,60 0 | Plant value | 1,44 0 | 1,08 0 | 960 | 120 | - |
| Depreciation | 2,70 0 | Plant value | 1,08 0 | 810 | 720 | 90 | - |
| Lighting | 600 | Area sq ft | 200 | 150 | 135 | 75 | 40 |

₹





| | T | | [| | [| [| [] |
|--------------------------------|------------|------------------|--------------------|-----------|-----------|-----------|-----------|
| Supervision | 9,00 0 | No of workers | 2,70 0 | 2,40 0 | 1,80 0 | 1,20 0 | 900 |
| Fire Insurance for stock | 3,00 0 | Stock value | 1 <i>,</i> 50 0 | 900 | 600 | - | - |
| ESI contribution | 900 | Wages | 270 | 225 | 180 | 135 | 90 |
| Power | 5,40 0 | Horse power | 2,16 0 | 1,44 0 | 1,08 0 | 540 | 180 |
| Total | 31,2 00 | | 11,3 50 | 8,50 5 | 6,82 5 | 2,91 0 | 1,61 0 |

Illustration 12:

In an Engineering Factory, the following particulars have been extracted for the quarter ended 31st December, 2014. Compute the departmental overhead rate for each of the production departments, assuming that overheads are recovered as a percentage of direct wages.

| | Producti | on Depts. | | Service Dep | | | |
|---------------------|----------|-----------|--------|-------------|--------|--|--|
| | Α | В | С | Х | Y | | |
| Direct Wages (₹) | 30,000 | 45,000 | 60,000 | 15,000 | 30,000 | | |
| Direct Material | 15,000 | 30,000 | 30,000 | 22,500 | 22,500 | | |
| No. of workers | 1,500 | 2,250 | 2,250 | 750 | 750 | | |
| Electricity KWH | 6,000 | 4,500 | 3,000 | 1,500 | 1,500 | | |
| Assets Value | 60,000 | 40,000 | 30,000 | 10,000 | 10,000 | | |
| No. of Light points | 10 | 16 | 4 | 6 | 4 | | |
| Area Sq. Yards | 150 | 250 | 50 | 50 | 50 | | |

The expenses for the period were:

| ₹ |
|--------|
| 1,100 |
| 200 |
| 800 |
| 3,000 |
| 30,000 |
| 6,000 |
| 12,000 |
| 550 |
| |



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Apportion the expenses of Service Dept. Y according to direct wages and those of Service Department X in the ratio of 5: 3: 2 to the production departments.

Solution:

Statement showing apportionment of overheads and computation of OH rates:

| Particulars | Basis | Total (₹) | A (₹) | B (₹) | C (₹) | X (₹) | Y (₹) |
|----------------------|-------------------------------|-----------|--------|--------|--------|----------|----------|
| Power | KWH (4:3:2:1:1) | 1,100 | 400 | 300 | 200 | 100 | 100 |
| Wages | Actual | 45,000 | | | | 15,000 | 30,000 |
| Material | Actual | 45,000 | | | _ | 22,500 | 22,500 |
| Lighting | Light Points (5:8:2:3:2) | 200 | 50 | 80 | 20 | 30 | 20 |
| Stores overhead | Materials (2:4:4:3:3) | 800 | 100 | 200 | 200 | 150 | 150 |
| Welfare of staff | No. of workers (2:3:3:1:1) | 3,000 | 600 | 900 | 900 | 300 | 300 |
| Depreciation | Assets Value (6:4:3:1:1) | 30,000 | 12,000 | 8,000 | 6,000 | 2,000 | 2,000 |
| Repair | Assets Value (6:4:3:1:1) | 6,000 | 2,400 | 1,600 | 1,200 | 400 | 400 |
| General Overheads | Direct Wages (2:3:4:1:2) | 12,000 | 2,000 | 3,000 | 4,000 | 1,000 | 2,000 |
| Rent & Taxes | Area (3:5:1:1:1) | 550 | 150 | 250 | 50 | 50 | 50 |
| | | 1,43,650 | 17,700 | 14,330 | 12,570 | 41,530 | 57,520 |
| Costs of 'X' | 5:3:2 | | 20,765 | 12,459 | 8,306 | (41,530) | _ |
| Costs of 'Y' | 2:3:4 | | 12,782 | 19,173 | 25,565 | | (57,520) |
| | 1 | 1 | 51,247 | 45,962 | 46,441 | _ | _ |

Overhead Rate as % on direct wages

A = [51,247/30,000] x 100 = 170.82%



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- B = [45,962/45,000] x 100 = 102.14%
- C = [46,441/60,000] x 100 = 77.40%

Illustration 13:

Prepared Cost Sheet for an engineering company which produces standard components in batches of 1000 pieces each. A batch passes through three processes viz. Foundary, Machining & Assembly. The material used for a batch number 001 were: Foundry 1300 tonnes @ ₹ 50 per tonne of which 50 tonnes were send back to stores.

Other details

| Process | Direct Labour | Overheads |
|-----------|----------------|----------------------|
| Foundry | 200 Hrs @ ₹ 10 | ₹ 15 per Labour Hour |
| Machining | 100 Hrs @₹5 | ₹ 20 per Labour Hour |
| Assembly | 100 Hrs @ ₹ 15 | ₹ 10 per Labour Hour |

A comparison of actual costs with estimated cost discloses that material and overheads have exceeded the estimates by 20% whereas the estimated labour cost is 10% more than the actual.

Solution:

Cost Sheet for the Batch number 001

Standard batch size 1000 pieces

| Particulars | Amount (₹) |
|----------------------------------|------------|
| Direct material issued 1250 × 50 | 62,500 |
| Direct labour spent | |
| Foundry – 200 × 10 | 2,000 |
| Machining – 100 × 5 | 500 |
| | |



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| Assembly – 100 × 15 | 1,500 |
|-------------------------------------|--------|
| Prime Cost | 66,500 |
| Factory Overhead applied | |
| Foundry – 200 × 15 | 3,000 |
| Machining – 100 × 20 | 2,000 |
| Assembly – 100 × 10 | 1,000 |
| Factory Cost | 72,500 |
| Cost per unit (Factory Cost/ 1,000) | 72.5 |

Illustration 14:

An advertising agency has received an enquiry for which you are supposed to submit the quotation. Bill of material prepared by the production department for the job states the following requirement of material:

Paper 10 reams @ ₹ 1,800 per ream

Ink and other printing material ₹ 5,000

Binding material & other consumables ₹ 3,000

Some photography is required for the job. The agency does not have a photographer as an employee. It decides to hire one by paying ₹10,000 to him. Estimated job card prepared by production department specifies that service of following employees will be required for this job:



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| Artist (₹ 12,000 per month) | 80 hours |
|--------------------------------------|----------|
| Copywriter (₹ 10,000 per month) | 75 hours |
| Client servicing (₹ 9,000 per month) | 30 hours |

The primary packing material will be required to the tune of ₹ 4,000. Production Overheads 40% of direct cost, while the S & D Overheads are likely to be 25% on Production Cost. The agency expects a profit of 20% on the quoted price. The agency works 25 days in a month and 6 hours a day.

Solution:

| Items | Amount | Amount |
|--|--------------|--------|
| | ₹ | ₹ |
| Direct material required: | | |
| Paper 10 x 1800 | 18,000 | |
| Ink & other printing material | 5,000 | |
| Binding material & consumables | 3,000 | |
| Direct labour spent: | | |
| Artist (12,000/25 x 6) x 80 | 6,400 | |
| Copy writer (10,000/(25 x 6)) x 75 | 5,000 | |
| Client Servicing (9,000/(25 x 6)) x 30 | <u>1,800</u> | 13,200 |
| Photographer's charges | | 10,000 |
| Prime Cost | | 53,200 |
| Factory Overheads applied @ 40% on Direct Cost | | 21,280 |
| Production Cost | | 74,480 |
| S & D overheads applied @ 25% on Production Cost | | 18,620 |
| Total Cost | | 93,100 |

Quotation for a Printing Job



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| Profit (20% on price i. e. 25% on cost) | 23,275 |
|---|----------|
| Price to be quoted | 1,16,375 |

Illustration 15:

The following figures were extracted from the Trial Balance of a company as on 31st December 2014.

| Particulars | Debit | Credit (₹) |
|--|-------|------------|
| Inventories | | |
| Raw Material | 1,40, | |
| WIP | 2,00, | |
| FG | 80, | |
| Office Appliances | 17, | |
| Plant and Machinery | 4,60, | |
| Buildings | 2,00, | |
| Sales | | 7,68,000 |
| Sales Returns | 14, | |
| Material purchased | 3,20, | |
| Freight on materials | 16, | |
| Purchase returns | | 4,800 |
| Direct labour | 1,60, | |
| Indirect labour | 18, | |
| Factory supervision | 10, | |
| Factory repairs & upkeep | 14, | |
| Heat, light & power | 65, | |
| Rates & taxes | 6, | |
| Misc factory expenses | 18, | |
| Sales commission | 33, | |
| Sales travelling | 11, | |
| Sales Promotion | 22,, | |
| Distribution department salaries & wages | 18, | |
| Office salaries | 8, | |
| Interest on borrowed funds | 2, | |
| Further details are given as follows: | | |

Further details are given as follows:



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Closing inventories are Material ₹ 1,80,000, WIP ₹ 1,92,000 & FG ₹1,15,000.

Accrued expenses are Direct Labour ₹ 8,000, Indirect Labour ₹ 1,200 & interest ₹ 2,000.

Depreciation should be provided as 5% on Office Appliances, 10% on Machinery and 4% on Buildings.

Heat, light and power are to be distributed in the ratio of 8:1:1 among factory, office and distribution respectively.

Rates & taxes apply as 2/3rd to the factory and 1/3rd to office.

Depreciation on building to be distributed in the ratio of 8:1:1 among factory, office and distribution respectively

Prepare a Cost Sheet showing all important components.

Solution:

| Particulars | Amount (₹) | Amou nt |
|-----------------------------------|---------------|------------|
| Direct Materials | | |
| Opening stock | 1,40,000 | |
| Add: Purchases | 3,20,000 | |
| Add: Freight | 16,000 | |
| Less: Returns | (4,800) | |
| Less: Closing Stock | (1,80,000) | 2,91,20 |
| Direct Labour | 1,60,000 | - |
| Add: Accrued | 8,000 | 1,68,000 |
| Prime Cost | | 4,59,20 |
| Factory Overheads: | | |
| Indirect labour | 18,000 | |
| Accrued indirect labour | 1,200 | |
| Factory supervision | 10,000 | |
| Repairs & upkeep | 14,000 | |
| Heat, Light & Power | 52,000 | |
| Rates & taxes | 4,200 | |
| Misc. Factory expenses | 18,700 | |
| Depreciation on plant & machinery | 46,050 | |
| Depreciation on buildings | 6,400 | |
| | 1,70,550 | |

Cost Sheet



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| Add: Opening WIP | 2,00,000 | |
|--------------------------------------|------------|---------|
| Less: Closing WIP | (1,92,000) | 1,78,55 |
| Factory Cost | | 6,37,75 |
| Administration Overheads | | |
| Heat, Light & power | 6,500 | |
| Rates & taxes | 2,100 | |
| Depreciation on buildings | 800 | |
| Depreciation on office appliances | 870 | |
| Office salaries | 8,600 | |
| | 18,870 | |
| Add: Opening FG stock | 80,000 | |
| Less: Closing FG Stock | (1,15,000) | (16,130 |
| Cost of Production of saleable units | | 6,21,62 |
| Selling & Distribution overheads | | |
| Heat & light | 6,500 | |
| Depreciation on buildings | 800 | |
| Sales commission | 33,600 | |
| Sales travelling | 11,000 | |
| Sales promotion | 22,500 | |
| Distribution department expenses | 18,000 | 92,400 |
| Cost of Sales | | 7,14,02 |


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Activity Based Costing

Activity based costing (ABC) assigns manufacturing overhead costs to products in a more logical manner than the traditional approach of simply allocating costs on the basis of machine hours. Activity based costing first assigns costs to the activities that are the real cause of the overhead. It then assigns the cost of those activities only to the products that are actually demanding the activities.

"Activity Based Costing" is defined as "Cost Contribution to cost units on the basis of benefits received from indirect activities, i.e., ordering, setting up, assuring quality etc.



Steps in Activity Based Costing



ABC brings detailed information from the processes up to assess costs and manage capacity on many levels whereas traditional cost accounting methods simply allocate costs, or capacity to be correct, down onto the cost objects without considering any 'cause and effect' relations. This can be understood by the figure given below:



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With the help of an example, we can understand the more difference of Traditional Costing and Activity Based Costing:

Example:

Relevant data relating to a Company are:

| | Products | | | |
|------------------------------|----------|--------|--------|-----------|
| | Α | В | С | Total |
| Production and sales (Units) | 60,000 | 40,000 | 16,000 | |
| Raw material usage in units | 10 | 10 | 22 | |
| Raw material costs (₹) | 45 | 40 | 22 | 24,76,000 |
| Direct labour hours | 2.5 | 4 | 2 | 3,42,000 |
| Machine hours | 2.5 | 2 | 4 | 2,94,000 |
| Direct Labour Costs (₹) | 16 | 24 | 12 | |
| No. of production runs | 6 | 14 | 40 | 60 |
| No. of deliveries | 18 | 6 | 40 | 64 |
| No. of receipts | 60 | 140 | 880 | 1,080 |
| No. of production orders | 30 | 20 | 50 | 100 |

| Overheads: | ₹ |
|-------------|-----------|
| Setup | 60,000 |
| Machines | 15,20,000 |
| Receiving | 8,70,000 |
| Packing | 5,00,000 |
| Engineering | 7,46,000 |

The Company operates a JIT inventory policy and receives each component once per production run. **Required:**

(i) Compute the product cost based on direct labour-hour recovery rate of overheads.

(ii) Compute the product cost using activity based costing.

Solution:

(i) Traditional method of absorption of overhead i.e. on the basis of Direct Labour Hours

```
Total Overheads
```

36,96,000 [Hours(60,000x2.5)+ (40,000x4)+ (16,000x2)



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= 36,96,000/3,42,000

= ₹10.81 per labour hour

Calculation of Factory cost of the products under Traditional Method of apportioning overheads:

| | A | В | С |
|-------------------------|--------|--------|-------|
| | ₹ | ₹ | ₹ |
| Raw Material | 45.000 | 40.00 | 22.00 |
| Direct Labour | 16.000 | 24.00 | 12.00 |
| Overheads (2.5 x 10.81) | 27.025 | 43.24 | 21.62 |
| Factory cost (Total) | 88.025 | 107.24 | 55.62 |

(ii) Under Activity Based Costing System Computation of Cost driver's rates

| composation of cost diversitates | | | | | |
|----------------------------------|-------------------------|-------------------------------------|--|--|--|
| Cost Pool | Cost Driver | Cost per cost driver | | | |
| Set up cost | No. of production run | 60,000/ 60 = ₹1,000 per run | | | |
| Machines | Machine hour rate | 15,20,000/ 2,94,000 = ₹5.17 per | | | |
| | | machine hour | | | |
| Receiving cost | No. of receipts | 8,70,000/ 1,080 = ₹805.56 | | | |
| Packing | No. of deliveries | 5,00,000/ 64= ₹7,812.5 per delivery | | | |
| Engineering | No. of production order | 7,46,000/ 100= ₹7,460 per order | | | |

Exemption to Small Scale Industries (SSI)

The threshold exemptions granted to manufacturers under exemption notifications are popularly called SSI exemption notifications because originally meant to be an incentive to SSI units. SSI units are eligible for exemption from duty under Notification No. 8/2003-CE dated 1-3-2003.

A manufacturer is eligible for SSI exemption of ₹ 150 lakhs in the current financial year, if —

- □ the aggregate value of clearances of excisable goods
- □ for home consumption
- □ does not exceed ₹ 400 lakhs
- □ in the preceding financial year.

SSI Units have been given Two Types of Exemptions:

Option 1:

• SSI units can avail full exemption upto ₹ 150 lakhs



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- Pay normal duty thereafter.
- Such units can avail Cenvat credit only after reaching turnover of ₹150 lakhs in the financial year.

Option 2:

- Pay full 100% duty
- Avail Cenvat credit

Clubbing of Clearances for Computing the Limit of ₹ 400 lakhs/ ₹ 150 lakhs:

- Where a single manufacturer having two or more factories, the eligibility limit of ₹ 400 lakhs/ ₹ 150 lakhs will be determined after adding up clearances of all such factories.
- 2) Where a single factory is used by more than one manufacturer, the eligibility limit of ₹ 400 lakhs/ ₹ 150 lakhs will be determined after adding up clearances of all such manufacturers from that factory.

Turnovers to be Excluded for Calculating Limit of ₹ 400 Lakhs/ ₹ 150 Lakhs:

- Export turnover except export to Nepal / Bhutan
- Turnover of non-excisable goods
- Goods manufactured with other's brand name cleared on payment of duty
- Intermediate products / captive consumption when final product eligible for SSI exemption
- Turnover as trader along with own manufactured goods
- Job work amounting to manufacture done under specified notifications
- Job work or any process which does not amount to manufacture
- Strips of plastics used within the factory
- Inputs brought by assessee and cleared as such
- Final products brought back for inspection
- Final products brought back for repairs.

Turnovers to be Included for Calculating Limit of ₹ 400 Lakhs/ ₹ 150 Lakhs:

- Goods manufactured in rural area with other's brand name
- Deemed export but excludible if supplied under CT-3 (obtained from an 100% EOU)
- Export to Nepal / Bhutan
- Goods manufactured even if later rejected and returned
- Goods cleared with payment of duty
- Goods cleared under compounded levy scheme.

Distinction between mode of calculations of ₹ (150/ 400) lakhs: Generally, provisions for calculation of turnover for ₹ 150 lakhs and ₹ 400 lakhs are similar. Major distinction is that if goods are exempt under a notification other than





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SSI exemption notification or job work exemption notification the turnover will be included for calculating ₹ 400 lakhs limit but not for ₹ 150 lakhs limit. If final product is exempt under job work exemption notification it is not to be considered either for ₹ 150 lakhs or for ₹ 400 lakhs.

'Value' for Calculating Exemption Limit: For calculating the SSI exemption limit of ₹ 400 Lakhs and ₹ 150 Lakhs,

- Assessable value will be transaction value as per section 4 of the Central Excise Act.
- If assessment is done on the basis of MRP provision, value will be determined as per section 4A of the Central Excise Act.
- If goods cleared under compounded levy scheme, value will be determined on the basis of transaction value u/s 4.

Illustration:

S Associates, a small scale unit, had cleared goods of the value of ₹ 890 lakhs during the financial year 2013-14. Records show that the following clearances were included in the total turnover of ₹ 750 lakhs: (i) Total exports during the year - ₹ 300 lakhs (25% of total exports were to Nepal), (ii) Job-work in terms of Notification No. 214/86 - ₹ 60 lakhs, (iii) Job-work in terms of Notification No.83 /94-E - ₹ 70 lakhs, (iv) Clearances of excisable goods without payment of duty to a 100% E.O.U. ₹ 45 lakhs, (v) Goods manufactured in rural area with others brand - ₹ 120 lakhs. Find out whether the unit is eligible to avail concession for the year 2014-15, under Notification No.8/2003-CE dated 1st March, 2003.

Answer:

Turnover not to be considered for ₹ 400 lakhs - (i) ₹ 225 lakhs, (ii) ₹ 60 lakhs, (iii) ₹ 70 lakhs, (iv) ₹ 45 lakhs. Excluding this turnover, his turnover during 2013-14 was ₹ 490 lakhs. Since it is more than ₹ 400 lakhs, the unit is not eligible for SSI exemption in 2014-15.

Some Procedural Concessions to SSI Units:

- SSI to file quarterly return by 10th of the following month from the end of relevant quarter.
- SSI to pay duty quarterly by 5th/ 6th (in case of e-payment) of the month following the quarter.
- In case of March, duty is payable by 31st March
- SSI can avail entire Cenvat credit in capital goods in the first year.
- Small units, having turnover below ₹ 150 lakhs, which are exempt from duty, are also exempt from provision of registration.
- Even if export turnover exceeds ₹ 150 lakhs, no registration is required if home consumption is less than ₹ 150 lakhs.



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Treatment of Goodwill/ Capital Reserve in Amalgamation

I. In Case of Amalgamation in the Nature of Merger —

The difference between purchase consideration paid by the transferee company to the transferor company and the amount of share capital (equity + preference capital) of the transferor company should be adjusted with reserves.

| | | | | (₹ in L | akhs) |
|----------------------------|--------|--------|-----------------|---------|---------|
| Liabilities | A Ltd. | B Ltd. | Assets | A Ltd. | B Ltd. |
| | ₹ | ₹ | | ₹ | ₹ |
| Share capital: | | | Fixed assets | 1,200 | 1,000 |
| Equity Shares of ₹ | 1,000 | 800 | Current assets, | | |
| 100 each | | | Loans and | | |
| | | | Advances | 880 | 565 |
| 15% Preference Share | 400 | 300 | | | |
| Capital of ₹ 100 each | | | | | |
| Reserve and Surplus: | | | | | |
| Revaluation Reserve | 100 | 80 | | | |
| General Reserve | 200 | 150 | | | |
| P & L Account | 80 | 60 | | | |
| Secured Loan: | | | | | |
| 12% Debentures of | | | | | |
| ₹ 100 each | 96 | 80 | | | |
| Current Liabilities | | | | | |
| and Provisions | 204 | 95 | | | |
| | 2,080 | 1,565 | | 2,080 |) 1,565 |
| | | | | | |

Other Information:



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- A. 12% Debenture holders of A Ltd. and B Ltd. are discharged by D Limited by issuing adequate number of 16% Debentures of ₹ 100 each to ensure that they continue to receive the same amount of interest.
- B. Preference shareholders of A Ltd. and B Ltd. have received same number of 15% Preference shares of ₹ 100 each of D Limited.
- C. D Ltd. has issued 1.5 equity shares for each equity share of A Ltd. and 1 equity share for each equity share of B Ltd. The face value of shares issued by D Ltd. is ₹ 100 each.

Calculation of purchase consideration:

| No. of equity shares | 10,00,000 | 8,00,000 |
|--------------------------|--------------|-------------|
| Exchange Ratio | 1:1.5 | 1:1 |
| No. of equity shares | | |
| to be issued | 15,00,000 | 8,00,000 |
| Equity Shares capital | ₹1,500 Lakhs | ₹800 Lakhs |
| No. of preference shares | 4,00,000 | 3,00,000 |
| Exchange Ratio | 1:1 | 1:1 |
| No. of preference share | | |
| to be issued | 4,00,000 | 3,00,000 |
| Preference Share Capital | ₹ 400 Lakhs | ₹ 300 Lakhs |

Journal entries in the books of transferee:

| | Particulars | | A Ltd. | | B Ltd. |
|----|----------------------------------|-------|--------|-------|--------|
| | | Debit | Credit | Debit | Credit |
| | | ₹ | ₹ | ₹ | ₹ |
| а. | For Business Purchase | | | | |
| | Business Purchase A/c Dr. | 1,900 | | 1,100 | |
| | To Liquidator of Selling Co. A/c | | 1,900 | | 1,100 |





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| Res | Reserves to be incorporated on the Amalgamation: | | | | | |
|-------|--|--|---------|--------------|--------------|--|
| | Particul | lars | | A Ltd. | B Ltd. | |
| | | | | ₹ | र | |
| (i) | Purcha | se consideration payable | | 1,900 | 1,100 | |
| (ii) | Total po | aid up Share capital | | | | |
| | (a) | Equity Share capital | 1,000 | | | |
| | (b) | Preference Share capital | 400 | <u>1,400</u> | <u>1,100</u> | |
| (iii) | Excess | purchase consideration | | 500 | Nil | |
| | | | | | | |
| (iv) | Adjust | ment against reserves of transferee c | ompany: | | | |
| | (a) | General reserve | | (200) | | |
| | (b) | Profit & Loss A/c Balance | | (80) | | |
| | (c) | Profit & Loss A/c debit balance | | 220 | | |
| (v) | Reserve | es of transferor company to be incorpore | ited | | | |
| | (a) | Revaluation Reserve | | 100 | 80 | |
| | (b) | General Reserve | | — | 150 | |
| | (c) | Profit & Loss A/c | | _ | 60 | |

II. In Case of Amalgamation in the Nature of Purchase —

If purchase consideration exceeds the net assets taken over (Net Assets = Assets at their agreed value less liabilities at agreed value), the difference is debited to Goodwill Account. If purchase consideration is less than the net assets taken over, the difference is credited to Capital Reserve Account.

Journal entries in the books of transferee:

| Particulars | | A Ltd. | | B Ltd. |
|-------------|-------|--------|-------|--------|
| | Debit | Credit | Debit | Credit |



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| | ₹ | ₹ ₹ | ₹ |
|--|-----------|-----------|--------|
| b. Incorporation of Assets and Liabilities | | | |
| taken over: | | | |
| Fixed Assets A/cDr. | 1,200 | 1,000 | |
| Current Assets A/c Dr. | 880 | 565 | |
| Profit and Loss A/c Dr. | 220 | | |
| To Current Liabilities A/c | 204 | 4 | 95 |
| To 12% Debentures A/c | 90 | 6 | 80 |
| To Revaluation Reserve A/c | 10 |) | 80 |
| To General Reserve A/c | _ | - | 150 |
| To Profit and Loss A/c | - | - | 60 |
| To Business Purchase A/c | 1,900 | | 1,100 |
| Journal entries in the books of transferee : | | | |
| Particulars | A Ltd | | B Ltd. |
| | Debit Cre | dit Debit | Credit |
| | ₹ | ₹ ₹ | ₹ |
| c. Discharge of Purchase Consideration | | | |
| Liquidator of Selling Co. A/c Dr. | 1,900 | 1,1 | 00 |
| To Equity Share Capital A/c | | 1,500 | 800 |
| To Preference Share Capital A/c | | 400 | 300 |
| d. Discharge of Debentures: | | | |
| 12% Debentures A/c Dr. | 96 | | 80 |
| To 16% Debentures A/c | | 72 | 60 |
| To Profit & Loss A/c (WN # 3) | | 24 | 20 |

1. Amalgamation in the nature of Purchase



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The following are the Balance sheets of Fat Ltd. and Thin Ltd. for the year ending on 31st March, 2014.

| | (₹ in Crores) | |
|--|---------------|------------|
| | Fat Ltd. | Thin Ltd. |
| Equity Share capital. @₹10 each | 50 | 40 |
| Preference Share capital - in 12% | | |
| preference shares of ₹ 100 each | - | 60 |
| Reserves and surplus | 200 | <u>150</u> |
| | 250 | 250 |
| Loan - Secured | <u>100</u> | <u>100</u> |
| Total | <u>350</u> | <u>350</u> |
| Fixed assets (at cost less depreciation) | | |
| - Tangible | 150 | 150 |
| Current assets less Current liabilities | <u>200</u> | <u>200</u> |
| Total | <u>350</u> | <u>350</u> |

Note : Secured Loan to repayable within 12 months.

- The present worth of Fixed assets of Fat Ltd. is ₹ 200 crores and that of Thin Ltd. is ₹ 429 crores. Goodwill of Fat Ltd. is ₹ 40 crores and of Thin Ltd. is ₹75 crores.
- Thin Ltd. absorbs Fat Ltd. by issuing equity shares at par in such a way that intrinsic net worth is maintained.
- Goodwill account is not to appear in the books. Fixed assets are to appear at old figures.

Particulars

| | Fat Ltd. | Thin Ltd. |
|------------------------|----------|-----------|
| a) <u>Assets :</u> | ₹ | ₹ |
| i. Goodwill | 40 | 75 |
| ii. Fixed assets | 200 | 429 |
| iii.Current asset less | | |



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| Current liabilities | 200 | <u>200</u> | |
|----------------------------------|-------|-------------|--|
| | 440 | 704 | |
| | | | |
| b) <u>Liabilities</u> : | | | |
| i. Secured Loans | (100) | (100) | |
| ii. 12% Preference Share capital | | <u>(60)</u> | |
| | | | |
| c) Net Assets attributable | | | |
| to Equity shareholders | 340 | 544 | |
| Number of Shares (in Crores) | 5 | 4 | |
| d) Value per share of ₹ 10 each | ₹ 68 | ₹136 | |

Exchange Ratio is based on intrinsic value per share of the companies

| | | Fat Ltd. : | Thin Ltd. |
|-----|-----------------|------------|-----------|
| i. | Intrinsic value | ₹68 : | ₹136 |
| ii. | Exchange ratio | 1 : | 2 |

1 share of Thin Ltd. for 2 shares of Fat Ltd.

Therefore, Number of shares to be issued

- = Number of shares of Fat Ltd. \times %
- = 5 crores × 50% (i.e. ratio is 1:2 = 50%)
- = 2.5 crores

| | (₹ | (₹ in Crores) | |
|---------------------------|------------|---------------|--|
| Particulars | Debit ₹ | Credit ₹ | |
| 1. For Business Purchase | | | |
| Business Purchase A/c Dr. | 25 | | |



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| To Liquidator of Fat Ltd. | | | 25 |
|----------------------------------|-------------------|-----|-----|
| 2. For assets and liabilities to | iken over : | | |
| Fixed Assets A/c | Dr. | 150 | |
| Net Current Assets A/c | Dr. | 200 | |
| To Secured Loans A/c | | | 100 |
| To Capital Reserve A/c | | | 225 |
| To Business Purchase A/o | c | | 25 |
| | | | |
| 3. For Discharge of Purchase | e Consideration : | | |
| Liquidator of Fat Ltd. A/c | Dr. | 25 | |
| To Equity Share Capital A | λ/c | | 25 |
| If the Purchase Consideration | were ₹255 | | |
| 2. For assets and liabilities to | iken over : | | |
| Fixed Assets A/c | Dr. | 150 | |
| Net Current Assets A/c | Dr. | 200 | |
| Goodwill A/c | Dr. | 5 | |
| To Secured Loans A/c | | | 100 |
| To Business Purchase A/o | c | | 255 |
| 3. For Discharge of Purchase | e Consideration : | | |
| Liquidator of Fat Ltd. A/c | Dr. | 255 | |
| To Equity Share Capital A | A/c | | 255 |